
**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549**

FORM 10-Q

(Mark One)

Quarterly report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the quarterly period ended March 31, 2018

or

Transition report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the transition period from _____ to _____

Commission file number 000-22903

Syntel, Inc.

(Exact name of registrant as specified in its charter)

Michigan
(State or other jurisdiction of
incorporation or organization)

**525 E. Big Beaver Road,
Suite 300, Troy, Michigan**
(Address of principal executive offices)

38-2312018
(IRS Employer
Identification No.)

48083
(Zip Code)

248-619-2800
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	<input checked="" type="checkbox"/>	Accelerated filer	<input type="checkbox"/>
Non-accelerated filer	<input type="checkbox"/> (Do not check if a smaller reporting company)	Smaller reporting company	<input type="checkbox"/>
Emerging growth company	<input type="checkbox"/>		

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Common Stock, no par value: 82,967,354 shares outstanding as of March 31, 2018.

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SYNTEL, INC.

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PART I

Item 1. FINANCIAL STATEMENTS

SYNTEL, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
(UNAUDITED)
(IN THOUSANDS, EXCEPT PER SHARE DATA)

	THREE MONTHS ENDED MARCH 31,	
	2018	2017
Net revenues	\$ 245,345	\$ 225,869
Cost of revenues	154,091	143,160
Gross profit	91,254	82,709
Selling, general and administrative expenses	26,986	30,254
Income from operations	64,268	52,455
Other income (expense), net		
Interest expense	(2,433)	(3,376)
Other income	561	496
Non-Service components of post retirement benefit cost	(302)	(324)
Other (expense), net (See note 23)	(2,174)	(3,204)
Income before provision for income taxes	62,094	49,251
Income tax expense	16,455	10,871
Net income	45,639	38,380
Other comprehensive income (loss)		
Foreign currency translation adjustments	(2,457)	6,175
Gains on derivatives:		
Gain arising during period on cash flow hedges	2,910	963
Unrealized gains on available-for-sale debt securities:		
Unrealized holding gains arising during period	384	131
Reclassification adjustment for gains included in net income	(60)	(80)
	324	51
Defined benefit pension plans:		
Net profit (loss) arising during period	(439)	6
Amortization of prior service cost included in net periodic pension cost	8	8
	(431)	14
Other comprehensive income, before tax	346	7,203
Income tax expenses related to other comprehensive income	(699)	(403)
Other comprehensive (loss) income, net of tax	(353)	6,800
Comprehensive income	\$ 45,286	\$ 45,180
Earnings per share:		
Basic	0.55	0.46
Diluted	0.55	0.46
Weighted average common shares outstanding:		
Basic	83,129	83,797
Diluted	83,377	83,834

The accompanying notes are an integral part of the unaudited condensed consolidated financial statements.

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SYNTEL, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEETS
(IN THOUSANDS)

	(Unaudited) March 31, 2018	(Audited) December 31, 2017
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 41,373	\$ 95,994
Short-term investments	31,140	26,501
Accounts receivable, net of allowance for doubtful accounts of \$49 at March 31, 2018 and \$Nil at December 31, 2017, respectively.	126,619	115,052
Revenue earned in excess of billings	26,651	24,995
Other current assets	36,006	29,484
Total current assets	261,789	292,026
Property and equipment	238,248	240,948
Less accumulated depreciation and amortization	134,993	134,650
Property and equipment, net	103,255	106,298
Goodwill	906	906
Non-current term deposits with banks	472	396
Deferred income taxes and other non-current assets	86,022	84,090
TOTAL ASSETS	\$ 452,444	\$ 483,716
LIABILITIES AND SHAREHOLDERS' EQUITY/(DEFICIT)		
LIABILITIES		
Current liabilities:		
Accounts payable	\$ 12,684	\$ 11,632
Accrued payroll and related costs	45,084	51,497
Income taxes payable	32,810	21,100
Accrued liabilities	23,032	23,130
Deferred revenue	2,965	3,240
Loans and borrowings	26,117	24,268
Total current liabilities	142,692	134,867
Deferred income taxes and other non-current liabilities	28,688	27,325
Non-current loans and borrowings	246,997	334,446
TOTAL LIABILITIES	418,377	496,638
Commitments and contingencies (See Note 16)		
Total shareholders' equity/(deficit)	34,067	(12,922)
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY/(DEFICIT)	\$ 452,444	\$ 483,716

The accompanying notes are an integral part of the unaudited condensed consolidated financial statements.

SYNTEL, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENT OF SHAREHOLDERS' EQUITY/(DEFICIT)
(UNAUDITED)
(IN THOUSANDS)

	<u>Common Stock</u>			<u>Restricted Stock</u>		<u>Additional Paid-In Capital</u>	<u>Retained Earnings</u>	<u>Accumulated Other Comprehensive Loss</u>	<u>Total Shareholders' Equity (Deficit)</u>
	<u>Shares</u>	<u>Amount</u>	<u>Treasury Stock</u>	<u>Shares</u>	<u>Amount</u>				
Balance, December 31, 2017	82,964	\$ 1	\$(26,163)	692	\$51,839	\$ 67,422	\$135,620	\$ (241,641)	\$ (12,922)
Net income							45,639		45,639
Other comprehensive (loss) net of tax								(353)	(353)
Restricted stock activity	3			(3)	1,703				1,703
Balance, March 31, 2018	82,967	\$ 1	\$(26,163)	689	\$53,542	\$ 67,422	\$181,259	\$ (241,994)	\$ 34,067

The accompanying notes are an integral part of the unaudited condensed consolidated financial statements.

SYNTEL, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(UNAUDITED)
(IN THOUSANDS)

	THREE MONTHS ENDED	
	March 31,	
	2018	2017
CASH FLOWS FROM OPERATING ACTIVITIES:		
Net income	\$ 45,639	\$ 38,380
Adjustments to reconcile net income to net cash provided by operating activities		
Depreciation and amortization	3,135	3,710
Provision for doubtful accounts / advances	50	1,314
Realized gains on sales of short term investments	(362)	(230)
Deferred income taxes	(1,834)	(2,256)
Compensation expense related to restricted stock	1,876	2,469
Unrealized foreign exchange (income) loss	630	(3,723)
Changes in assets and liabilities:		
Accounts receivable and revenue earned in excess of billings	(13,657)	2,783
Other current assets	(4,716)	(1,721)
Accrued payroll and other liabilities	6,777	(13,036)
Deferred revenue	(56)	(1,849)
Net cash provided by operating activities	<u>37,482</u>	<u>25,841</u>
CASH FLOWS FROM INVESTING ACTIVITIES:		
Property and equipment expenditures	(2,170)	(2,596)
Proceeds from sale of property and equipment	115	75
Purchase of mutual funds	(81,200)	(53,370)
Purchase of term deposits with banks	(816)	(339)
Proceeds from sales of mutual funds	77,351	46,787
Maturities of term deposits with banks	232	2,839
Net cash used in investing activities	<u>(6,488)</u>	<u>(6,604)</u>
CASH FLOWS FROM FINANCING ACTIVITIES:		
Repayment of loans and borrowings	(85,625)	(52,500)
Net cash used in financing activities	<u>(85,625)</u>	<u>(52,500)</u>
Effect of foreign currency exchange rate changes on cash	10	1,817
Change in cash, cash equivalents and restricted cash	(54,621)	(31,446)
Cash, cash equivalents and restricted cash beginning of period	95,994	78,332
Cash, cash equivalents and restricted cash end of period	<u>\$ 41,373</u>	<u>\$ 46,886</u>
Supplemental disclosures of cash flow information:		
Cash paid for income taxes	\$ 7,110	\$ 10,687
Cash paid for interest	2,459	4,183

The accompanying notes are an integral part of the unaudited condensed consolidated financial statements.

Syntel, Inc. and Subsidiaries

Notes to the Unaudited Condensed Consolidated Financial Statements

1. BASIS OF PRESENTATION:

The accompanying unaudited condensed consolidated financial statements of Syntel, Inc. (the “Company” or “Syntel”) have been prepared by management, pursuant to the rules and regulations of the Securities and Exchange Commission. Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to such rules and regulations. In the opinion of management, the accompanying unaudited condensed consolidated financial statements contain all adjustments, consisting of normal recurring adjustments, necessary to present fairly the financial position of Syntel and its subsidiaries as of March 31, 2018 and December 31, 2017, and the results of their operations and their cash flows for the three months ended March 31, 2018 and 2017. The year-end condensed consolidated balance sheet as of December 31, 2017 was derived from audited financial statements but does not include all disclosures required by accounting principles generally accepted in the United States of America. For further information, refer to the consolidated financial statements and footnotes thereto included in the Company’s annual report on Form 10-K for the year ended December 31, 2017.

Operating results for the three months ended March 31, 2018 are not necessarily indicative of the results that may be expected for the year ending December 31, 2018.

2. PRINCIPLES OF CONSOLIDATION AND ORGANIZATION

The condensed consolidated financial statements include the accounts of Syntel, its wholly owned subsidiaries, and a joint venture and its subsidiary. All significant inter-company balances and transactions have been eliminated.

The wholly owned subsidiaries of Syntel, Inc. are:

- Syntel (Australia) Pty. Ltd., an Australian limited liability company;
- Syntel Canada Inc., an Ontario limited liability company;
- Syntel Delaware, LLC, a Delaware limited liability company (“Syntel Delaware”);
- Syntel Deutschland GmbH, a German limited liability company;
- Syntel Europe Limited, a United Kingdom limited liability company;
- Syntel Holding (Mauritius) Limited, a Mauritius limited liability company;
- Syntel (Hong Kong) Limited, a Hong Kong limited liability company;
- Syntel (Mauritius) Limited, a Mauritius limited liability company;
- Syntel Private Limited, an Indian limited liability company (“Syntel India”);
- Syntel Solutions Mexico, S. de R.L. de C.V., a Mexican limited liability company;
- Syntel SPC, Inc., a Michigan corporation; and
- Syntel Worldwide (Mauritius) Limited, a Mauritius limited liability company.

The wholly owned subsidiaries of Syntel Europe Limited are:

- Intellisourcing, SARL, a French limited liability company;
- Syntel Poland, sp. z o.o., a Polish limited liability company (“Syntel Poland”);
- Syntel Solutions BV, a Netherlands limited liability company; and
- Syntel Switzerland GmbH, a Switzerland limited liability company.

The partially owned joint venture of Syntel Delaware is:

- State Street Syntel Services (Mauritius) Limited, a Mauritius limited liability company (“SSSSML”).

The wholly owned subsidiary of SSSSML is:

- State Street Syntel Services Private Limited, an Indian limited liability company (“SSSSPL”).

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The wholly owned subsidiaries of Syntel (Mauritius) Limited are:

- Syntel Global Private Limited, an Indian limited liability company;
- Syntel International Private Limited, an Indian limited liability company; and
- Syntel Technologies (Mauritius) Limited, a Mauritius limited liability company.

The wholly owned subsidiaries of Syntel Holding (Mauritius) Limited are:

- Syntel Services Private Limited, an Indian limited liability company;
- Syntel Software (Mauritius) Limited, a Mauritius limited liability company; and
- Syntel Solutions (Mauritius) Limited, a Mauritius limited liability company.

The wholly owned subsidiary of Syntel Solutions (Mauritius) Limited is:

- Syntel Solutions (India) Private Limited, an Indian limited liability company.

The wholly owned subsidiary of Syntel Worldwide (Mauritius) Limited is:

- Syntel (Singapore) PTE Limited, a Singapore limited liability company.

The wholly owned subsidiary of Syntel (Singapore) PTE Limited is:

- Syntel Infotech, Inc., a Philippines corporation.

The wholly owned subsidiary of Syntel Technologies (Mauritius) Limited is:

- Syntel Technologies LLP, an Indian limited liability partnership.

The wholly owned subsidiary of Syntel Software (Mauritius) Limited is:

- Syntel Software LLP, an Indian limited liability partnership.

Through August 31, 2017, SkillBay LLC, a Michigan limited liability company (“SkillBay”), and Syntel Consulting Inc., a Michigan corporation (“Syntel Consulting”), were wholly-owned subsidiaries of Syntel. On September 1, 2017 (the “Effective Date”), SkillBay and Syntel Consulting were merged with and into Syntel and ceased to exist. Also on the Effective Date, all assets, liabilities, interests, and reserves of SkillBay and Syntel Consulting were transferred to and assumed by Syntel and all common stock issued by Syntel Consulting to Syntel as the sole shareholder and Syntel’s membership interest in SkillBay as the sole member were cancelled.

3. USE OF ESTIMATES

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Such estimates include, but are not limited to, the allowance for doubtful accounts, impairment of long-lived assets and goodwill, contingencies and litigation, the recognition of revenues and profits for fixed price development contracts, valuation allowance for deferred tax assets, potential tax liabilities and bonus accrual. Actual results could differ from those estimates and assumptions used in the preparation of the accompanying financial statements.

4. REVENUE RECOGNITION

i. Nature of Services

Syntel is a worldwide provider of IT and KPO services to Global 2000 companies. The Company's IT services include programming, system integration, outsourcing and overall project management. The Company's KPO services consist of high-value, customized outsourcing solutions that enhance critical back-office services such as transaction processing, loan servicing, retirement processing, collections and payment processing.

The Company's revenues are generated from professional services fees provided through five segments, Banking and Financial Services, Healthcare and Life Sciences, Insurance, Manufacturing, and Retail, Logistics and Telecom. Please refer to Note 13 on "Segment Reporting" for a detailed discussion on each of these segments.

ii. Revenue Recognition

The Company adopted ASC Topic 606 "Revenue from Contracts with Customers" with a date of initial application of January 1, 2018. As a result, the Company has changed its accounting policy for revenue recognition as detailed below.

Revenue from time-and-material contracts are recognized over time at the amount for which the Company has a right to invoice because such amounts correspond directly with the value provided to the customer to date. Customers are generally invoiced on a monthly basis and consideration is payable when invoiced.

Revenue from fixed-price application management maintenance and support engagements is recognized over time as the Company satisfies the performance obligations, which generally results in straight-line revenue recognition as services are performed continuously over the term of the engagement. The contracts include a series of distinct services that are substantially the same and have the same pattern of transfer; accordingly they are accounted for as a single performance obligation.

Revenue on fixed-price application development and integration projects is recognized over time based on the actual services provided through the end of the reporting period as a proportion of the total services to be provided. This is determined based on the actual labor hours incurred relative to the total expected labor hours, as it best depicts the transfer of goods and services to the customers.

Revenue is measured based on the transaction price, which is the consideration, net of customer incentives, discounts, variable considerations, payments made to customers for third party portal charges (where no benefit is received), and other similar charges, as specified in the contract with the customer.

For reimbursements of out-of-pocket expenses incurred in fulfilling promised services to customers, the Company evaluates whether it is principal (i.e., reported as revenues) or agent (i.e., not reported as revenues). Based on this analysis, the amount billed to customers for reimbursements are either reported as revenues on a gross basis or reported as revenues on a net basis.

Contracts may include multiple deliverables, such as the maintenance of software developed for the customers. In most cases, the maintenance is simple and does not include any integration service and could be performed by another party. In such cases, the development and maintenance are each accounted for as a separate performance obligations. Accordingly, the contract transaction price is allocated to each performance obligation based on stand-alone selling prices. Where these stand-alone selling prices are not directly observable, they are estimated based on expected cost plus margin.

Taxes assessed by a governmental authority that are both imposed on and concurrent with a specific revenue-producing transaction, that are collected by the Company from a customer, are excluded from revenue.

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Contracts are often modified to account for changes in contract specification and requirements. The Company considers a contract modification when the modification either creates new or changes the existing enforceable rights and obligations. Most of Company's contract modifications are initiated through change requests for distinct services inclusive of price increases based on standalone selling price which are accounted as a separate contract.

iii. Significant Accounting Estimates

The use of the input-based measure of progress method of accounting in case of fixed-price development contracts requires that the Company make estimates about its future efforts and costs, based on the percentage of hours incurred relative to total estimated hours, for such contracts. While the Company has procedures in place to monitor the estimates throughout the performance period, such estimates are subject to change as each contract progresses. Any resulting increases or decreases in estimated revenues or costs are reflected in statement of comprehensive income in the period in which the circumstances that give rise to the revision become known by management. In the event that a loss is anticipated on a particular contract, a provision is made for the estimated loss.

a. Variable consideration

Variable consideration includes volume discounts, term extension credits, service level credits, performance bonuses, price concessions, and incentives. The Company estimates the variable consideration with respect to the above features based on an analysis of accumulated historical experience. The Company adjusts estimates of revenue for volume discounts at the earlier of when the most likely amount of consideration expected to be received changes or when the uncertainty associated with the variable consideration is subsequently resolved.

b. Contract Balances

The timing of revenue recognition may differ from the timing of invoicing to customers. The Company records revenue earned in excess of billings ("Contract Assets") when revenue is recognized prior to invoicing, or unearned revenue/deferred revenue ("Contract Liabilities") when revenue is recognized subsequent to invoicing.

Contract Assets primarily relate to the Company's rights to consideration for work completed on the contract entered but not yet billed to the customer at the reporting period. Contract Assets are transferred to account receivables when the invoicing is done per the agreed upon contractual terms. Revenue earned in excess of billings represents revenue recognized on contracts less associated advances and progress billings.

Contract Liabilities primarily relate to the advance consideration received on contracts entered with customers for which no work has been performed. As the work is performed and obligations are satisfied, revenue is then recognized.

c. Remaining Performance obligations

Remaining performance obligations, related to ASC 606, for fixed-price application development and fixed-price application management maintenance represent the aggregate transaction price allocated to performance obligations with an original contract term greater than one year, including contracts where the customer has a termination right, which are fully or partially unsatisfied at the end of the period. Remaining performance obligations do not include revenue from contracts with customers with an original term of one year or less, revenue from time and material contracts.

5. STOCK-BASED EMPLOYEE COMPENSATION PLANS

The Company recognizes stock-based compensation expense in the consolidated financial statements for awards of equity instruments to employees and non-employee directors based on the grant-date fair value of those awards on a straight-line basis over the requisite service period of the award, which is generally the vesting term. If a plan is modified, the incremental compensation cost is measured as the excess, if any, of the fair value of the modified award over the fair value of the original award. The benefits/deficiencies of tax deductions in excess/short of recognized compensation expense are reported as an operating cash flow.

6. STOCK REPURCHASE PLANS

The Company recognizes the cost of repurchasing common stock acquired for purposes other than retirement (formal or constructive), as a reduction from the total of capital stock, additional paid-in capital, and retained earnings. The Company has recorded the cost of repurchasing common stock, as a reduction from capital stock.

7. DERIVATIVE INSTRUMENTS

The Company is directly and indirectly affected by changes in certain market conditions. These changes in market conditions may adversely impact the Company's financial performance and are referred to as "market risks." When deemed appropriate, the Company uses derivatives as a risk management tool to mitigate the potential impact of certain market risks. The primary market risks managed by the Company through the use of derivative instruments are foreign currency exchange rate risk and interest rate risk.

Hedging transactions and derivative financial instruments

The Company uses derivative instruments such as interest rate swaps. A swap agreement is a contract between two parties to exchange cash flows based on specified underlying notional amounts, assets and/or indices. We do not enter into derivative financial instruments for trading purposes.

All derivatives are carried at fair value in our consolidated balance sheets in the following line items, as applicable: other current assets; deferred income taxes and other non-current assets; accounts payable; and deferred income taxes and other non-current liabilities. The carrying values of the derivatives reflect the impact of legally enforceable master netting agreements as applicable. These master netting agreements allow the Company to net settle positive and negative positions (assets and liabilities) arising from different transactions with the same counterparty.

The accounting for gains and losses that result from changes in the fair values of derivative instruments depends on whether the derivatives have been designated and qualify as hedging instruments and the type of hedging relationships. Derivatives such as interest rate swaps can be designated as cash flow hedges. The changes in the fair values of derivatives that have been designated and qualify as cash flow hedges are recorded in "Accumulated Other Comprehensive Income" (AOCI) and are reclassified into the line item in our consolidated statement of income in which the hedged items are recorded in the same period the hedged items affect earnings. Due to the high degree of effectiveness between the hedging instruments and the underlying exposures being hedged, fluctuations in the value of the derivative instruments are generally offset by changes in the fair values or cash flows of the underlying exposures being hedged. The changes in the fair values of derivatives that are not designated and/or do not qualify as hedging instruments are immediately recognized into earnings.

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For derivatives that will be accounted for as hedging instruments, the Company formally designates and documents, at inception, the financial instrument as a hedge of a specific underlying exposure, the risk management objective and the strategy for undertaking the hedge transaction. In addition, the Company formally assesses both at the inception and at least quarterly thereafter, whether the financial instruments used in hedging transactions are effective at offsetting changes in either the fair values or cash flows of the related underlying exposures. Any ineffective portion of a financial instrument's change in fair value is immediately recognized into earnings.

The Company determines the fair values of its derivatives based on quoted market prices or pricing models using current market rates. Fair values of interest rate swaps are measured using standard valuation models using inputs that are readily available in public markets, or can be derived from observable market transactions, including LIBOR spot and forward rates.

Credit risk associated with derivatives

The Company considers the risks of non-performance by the counterparty as not material. The Company utilizes standard counterparty master agreements containing provisions for the netting of certain foreign currency transaction and interest rate swap obligations. The Company also mitigates the credit risk of these derivatives by transacting with major banks as counterparties that are highly rated globally. The Company evaluates the credit and non-performance risks associated with its derivative counterparties, and believes that the impact of the credit risk associated with the outstanding derivatives is insignificant.

Cash flow hedging strategy

The Company uses cash flow hedges to minimize the variability in cash flows of assets or liabilities or forecasted transactions caused by fluctuations in interest rates. The changes in the fair values of derivatives designated as cash flow hedges are recorded in AOCI and are reclassified into the line item in our consolidated statement of income in which the hedged items are recorded in the same period the hedged items affect earnings. The changes in fair values of hedges that are determined to be ineffective are immediately reclassified from AOCI into earnings. The maximum length of time for which the Company hedges its exposure to the variability in future cash flows is typically over the terms of hedged items.

Interest rate swaps

In connection with the Company's senior credit facility with Bank of America N.A., the Company entered into an interest rate swap arrangement on November 30, 2016 to hedge interest rate risk on the entire term loan of \$300 million by entering into a Pay Fixed and Receive Floating interest rate swap (the "Swap") for the entire duration of the term loan. The Swap is designed to reduce the variability of future interest payments with respect to the term loan by effectively fixing the annual interest rate payable on the loan's outstanding principal.

A designated hedge with exposure to variability in the future interest payments of a floating rate loan is a cash flow hedge. The criteria for designating a derivative as a cash flow hedge include the assessment of the instrument's effectiveness in risk reduction, matching of the derivative instrument to its underlying transaction including its terms, and the assessment of the probability that the underlying transaction will occur. For derivatives with cash flow hedge accounting designation, the Company reports the after-tax gain or loss from the effective portion of the hedge as a component of accumulated other comprehensive income and reclassifies it into earnings in the same period or periods in which the hedged transaction affects earnings, and in the same line item on the consolidated statements of income as the impact of the hedged transaction.

[Table of Contents](#)**Measurement of effectiveness and ineffectiveness:**

Effectiveness for interest rate swaps is generally measured by comparing the critical terms of the hedged item and the hedging instrument whereas ineffectiveness is measured by comparing the cumulative change in fair value of the swap with the cumulative change in the fair value of the hedged item.

An interest rate swap with an aggregate amount of \$300 million economically converts a portion of the Company's variable rate debt to fixed rate debt. The effective portions of cash flow hedges are recorded in "Accumulated other comprehensive income (loss)" until the hedged item is recognized in earnings. Deferred gains and losses associated with cash flow hedges of interest expense are recognized in "Other income (expense), net" in the same period as the related expense is recognized. The ineffective portions and amounts excluded from the effectiveness testing of cash flow hedges are recognized in "Other income (expense), net."

Derivative instruments designated as cash flow hedges must be de-designated as hedges when it is probable that the forecasted hedged transaction will not occur in the initially identified time period. Deferred gains and losses in "Accumulated other comprehensive income (loss)" associated with such derivative instruments are reclassified immediately into "Other income (expense), net." Any subsequent changes in fair value of such derivative instruments are reflected in "Other income (expense), net" unless they are re-designated as hedges of other transactions.

The following table provides information on the location and fair value of the derivative financial instrument included in our consolidated statement of financial positions as of March 31, 2018.

<u>Particulars</u>	<u>Notional amount outstanding</u>	<u>Fair value of derivative and location on statement of financial position as on 31st March 2018</u>		<u>Gain on fair value for three months ended March 31,2018</u>	
		<u>Deferred income taxes and other non-current assets</u>	<u>Other current assets</u>	<u>Effective</u>	<u>Ineffective</u>
		(In thousands)			
<u>Cash flow hedge</u>					
Pay fixed interest rate swap	\$273.8 Million	\$ 5,622	\$ 595	\$ 2,910	—

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The following table presents the net gains (losses) recorded in accumulated other comprehensive (loss) income relating to the interest rate swap contract designated as cash flow hedges for the periods ending March 31, 2018 and 2017.

Gains on Derivatives:	(In thousands)	
	THREE MONTHS ENDED	
	MARCH 31,	
	2018	2017
Gains recognized in other comprehensive income	\$ 2,910	\$ 963

The Company will reclassify an amount, which will be equivalent to the accrued interest on the swap contract in every reporting period as there is a similar impact of accrued interest on the loan in the income statement.

Derivative (Non-Designated) Hedging Strategy

In addition to derivative instruments that are designated and qualify for hedge accounting, the Company also uses certain derivatives for its foreign currency exposure. These derivatives were not designated and/or did not qualify for hedge accounting. The changes in fair value of derivatives are immediately recognized into earnings. The Company does not enter into derivative financial instruments for trading purposes.

The Company periodically enters into foreign exchange forward contracts to mitigate the risk of changes in foreign currency exchange rates, specifically changes between the Indian rupee currency and U.S. dollar currency. The contracts are adjusted to fair value at each reporting period. Gains and losses on forward contracts are generally recorded in "Other income (expense), net" unless they are designated as an effective hedge. Although the Company cannot predict fluctuations in foreign currency rates, the Company currently anticipates that foreign currency risk may have a significant impact on the financial statements. In order to limit the exposure to fluctuations in foreign currency rates, when the Company enters into foreign exchange forward contracts, where the counter-party is a bank, these contracts may also have a material impact on the financial statements.

The Company's Indian subsidiaries, whose functional currency is the Indian rupee, periodically enter into foreign exchange forward contracts to buy Indian rupees and sell U.S. dollars to mitigate the risk of changes in foreign exchange rates on U.S. dollar denominated assets, primarily comprised of receivables from the parent Company (Syntel, Inc.) and other direct customers, and liabilities recorded on the books of the Indian subsidiaries. These forward contracts are denominated in U.S. dollars.

These forward contracts do not qualify for hedge accounting under ASC 815, "Derivative and Hedging." Accordingly, these contracts are carried at a fair value with the resulting gains or losses included in the statement of comprehensive income under "Other income (expense), net." The related cash flow impacts of all of our derivative activities are recorded in the condensed consolidated statements of cash flows under cash flows from operating activities.

During the period ended March 31, 2018, the Company did not enter into any foreign exchange forward contracts. At March 31, 2018 and December 31, 2017, no foreign exchange forward contracts were outstanding.

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8. CHANGES IN ACCUMULATED OTHER COMPREHENSIVE LOSS BY COMPONENT (NET OF TAX EXPENSE OR BENEFIT)

The changes in balances of accumulated other comprehensive loss for the three months ended March 31, 2018 are as follows:

	(In thousands)				
	Foreign Currency Translation Adjustments	Unrealized gain on derivatives designated as cash flow hedges	Unrealized Gains (Losses) on debt Securities	Defined Benefit Pension Plans	Accumulated Other Comprehensive Loss
Beginning balance	\$ (244,396)	\$ 2,430	\$ 515	\$ (190)	\$ (241,641)
Other comprehensive income (loss) before reclassifications	(2,457)	2,138	279	(279)	(319)
Amounts reclassified from accumulated other comprehensive income (loss)	—	—	(40)	6	(34)
Net current-period other comprehensive income	<u>\$ (2,457)</u>	<u>\$ 2,138</u>	<u>\$ 239</u>	<u>\$ (273)</u>	<u>\$ (353)</u>
Ending Balance	<u>\$ (246,853)</u>	<u>\$ 4,568</u>	<u>\$ 754</u>	<u>\$ (463)</u>	<u>\$ (241,994)</u>

Reclassifications out of accumulated other comprehensive income (loss) for the three months ended March 31, 2018 are as follows:

	(In thousands)			
Details about Accumulated Other Comprehensive Income (Loss) Components	Affected Line Item in the Statement Where Net income (loss) Is Presented	Before Tax Amount	Tax Expense (Benefit)	Net of Tax
Unrealized gains on available for sale debt securities	Other income ,net	\$ (60)	\$ 20	\$ (40)
Amortization of prior service cost included in net periodic pension cost	Cost of revenues	\$ 8	\$ (2)	\$ 6

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The changes in balances of accumulated other comprehensive loss for the three months ended March 31, 2017 are as follows:

	(In thousands)				
	Foreign Currency Translation Adjustments	Unrealized gain on derivatives designated as cash flow hedges	Unrealized Gains (Losses) on debt Securities	Defined Benefit Pension Plans	Accumulated Other Comprehensive Loss
Beginning balance	\$ (254,210)	\$ 322	\$ 328	\$(1,345)	\$ (254,905)
Other comprehensive income(loss) before reclassifications	6,175	582	86	6	6,849
Amounts reclassified from accumulated other comprehensive income(loss)	—		(52)	3	(49)
Net current-period other comprehensive income (loss)	\$ 6,175	\$ 582	\$ 34	\$ 9	\$ 6,800
Ending Balance	<u>\$ (248,035)</u>	<u>\$ 904</u>	<u>\$ 362</u>	<u>\$(1,336)</u>	<u>\$ (248,105)</u>

Reclassifications out of accumulated other comprehensive income (loss) for the three months ended March 31, 2017 are as follows:

	(In thousands)			
Details about Accumulated Other Comprehensive Income (Loss) Components	Affected Line Item in the Statement Where Net income (loss) Is Presented	Before Tax Amount	Tax Expense (Benefit)	Net of Tax
Unrealized gains on available for sale debt securities	Other income, net	\$ (80)	\$ 28	\$ (52)
Amortization of prior service cost included in net periodic pension cost	Cost of revenues	\$ 8	\$ (5)	\$ 3

[Table of Contents](#)**9. TAX ON OTHER COMPREHENSIVE INCOME (LOSS)**

Total tax benefit (expense) on other comprehensive income (loss) for the three months ended March 31, 2018 and 2017 is as follows:

	Three Months Ended	
	March 31,	
	2018	2017
	<i>(In thousands)</i>	
Unrealized(loss) on derivatives designated as cash flow hedges	\$ (772)	\$ (381)
Tax benefit (expense) on unrealized gains (losses) on debt securities	(85)	(17)
Tax benefit (expense) on defined benefit pension plans	158	(5)
Total tax expense on other comprehensive(loss)	<u>\$ (699)</u>	<u>\$ (403)</u>

10. CASH AND CASH EQUIVALENTS AND SHORT TERM INVESTMENTS**Cash, Cash Equivalents and Restricted Cash**

For reporting cash, cash equivalents and restricted cash the Company considers all liquid investments purchased with an original maturity of three months or less to be cash equivalents.

The cash and cash equivalents as of March 31, 2018 and December 31, 2017, were \$41.37 million and \$96.0 million, respectively, which were held in banks and fixed deposits with various banking and financial institutions.

The following table provides a reconciliation of cash, cash equivalents, and restricted cash reported within the statement of financial position that sum to the total of the same such amounts shown in the statement of cash flows.

	2018	2017
	March 31	December 31
	<i>(In thousands)</i>	
Cash and Cash equivalent	\$ 41,373	\$ 95,994
Restricted cash	\$ —	\$ —
Restricted cash included in other assets	\$ —	\$ —
Total Cash, Cash equivalents, and restricted cash shown in the statement of cash flow	<u>\$ 41,373</u>	<u>\$ 95,994</u>

Short-term Investments

The Company's short-term investments consist of short-term mutual funds, which have been classified as available-for-sale debt securities and are carried at estimated fair value. Fair value is determined based on quoted market prices. Unrealized gains and losses, net of taxes, on available-for-sale debt securities are reported as a separate component of accumulated other comprehensive income (loss) in shareholders' equity. Net realized gains or losses resulting from the sale of these investments, and losses resulting from decline in fair values of these investments that are other than temporary declines, are included in other income (expense), net. The cost of securities sold is determined using the weighted-average method.

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Short-term investments include term deposits with an original maturity exceeding three months and whose maturity date is within one year from the date of the balance sheet. Term deposits were \$1.2 million and \$0.8 million at March 31, 2018 and December 31, 2017, respectively.

The following table summarizes short-term investments as of March 31, 2018 and December 31, 2017:

	<u>2018</u>	<u>2017</u>
	<u>March 31</u>	<u>December 31</u>
	(In thousands)	
Investments in mutual funds at fair value	\$ 29,905	\$ 25,719
Term deposits with banks	1,235	782
Total	<u>\$ 31,140</u>	<u>\$ 26,501</u>

Information related to investments in mutual funds (primarily Indian Mutual Funds) is as follows as of March 31, 2018 and December 31, 2017-

	<u>2018</u>	<u>2017</u>
	<u>March 31</u>	<u>December 31</u>
Cost	\$ 29,176	\$ 25,314
Unrealized gain, net	729	405
Fair value	<u>\$ 29,905</u>	<u>\$ 25,719</u>
Gross realized gains	\$ 362	\$ 1,494
Proceeds on sales of mutual funds	77,351	239,019
Purchases of mutual funds	81,200	246,660

Non-current Term Deposits with Banks

Non-current term deposits with banks include deposits with maturity exceeding one year from the date of the balance sheet. As of March 31, 2018 and December 31, 2017 non-current term deposits with banks were \$0.47 and \$0.4 million, respectively. Term deposits with banks include restricted deposits of \$1.17 million and \$0.54 million as of March 31, 2018 and December 31, 2017, respectively, placed as security towards performance guarantees issued by the Company's bankers on the Company's behalf.

11. LINE OF CREDIT AND TERM LOAN

On September 12, 2016, the Company entered into a new credit agreement ("Senior Credit Facility"), as amended as of October 26, 2016 and July 18, 2017 (the "Second Amendment"), with Bank of America, N.A, as administrative agent, L/C issuer and swing line lender, the other lenders party thereto, and Merrill, Lynch, Pierce, Fenner & Smith Incorporated, as sole lead arranger and sole bookrunner for \$500 million in credit facilities consisting of a five-year term loan facility of \$300 million (the "Term Loan") and a five-year revolving credit facility of \$200 million (the "Revolving Facility"). The maturity date of the Senior Credit Facility is September 11, 2021. The Revolving Facility allows for the issuance of letters of credit and swingline loans. The Senior Credit Facility was guaranteed by two of the Company's domestic subsidiaries, SkillBay and Syntel Consulting (collectively, the "Guarantors"). In connection with the Senior Credit Facility, the Company and the Guarantors also entered into a related security and pledge

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agreement granting a security interest in the assets of the Company and the Guarantors, including, without limitation, a pledge of 65% of the equity interests in Syntel India. The Second Amendment modified the Senior Credit Facility to allow the Company to make additional restricted payments in an aggregate amount not to exceed \$50,000,000 so long as the Company had not defaulted and remained in compliance with the financial covenants set forth in the Senior Credit Facility on a pro forma basis. On September 1, 2017, SkillBay and Syntel Consulting were merged with and into Syntel, Inc. No approvals or amendments were required under the terms of the Senior Credit Facility for this merger among parties to the agreement.

The interest rates applicable to the Senior Credit Facility other than in respect of swing line loans are LIBOR plus 1.50% or, at the option of the Company, the Base Rate (to be defined as the highest of (x) the Federal Funds Rate [as that term is defined in the Senior Credit Facility plus 0.50%, (y) the Bank of America prime rate, or (z) LIBOR plus 1.00%] plus 0.50%. Each swingline loan shall bear interest at the Base Rate plus 0.50%. In no event shall LIBOR be less than 0% per annum.

As of March 31, 2018, the interest rate was 3.38% for the Term Loan.

The Company has also hedged interest rate risk on the entire Term Loan of \$300 million by entering into the Swap. The Pay Fixed component of the Swap is fixed at 3.16%. The Company has designated the Swap in a hedging relationship with the Term Loan. The Swap is recorded at fair value and a gain of \$2.9 million and \$1.0 million during the three months ended March 31, 2018 and 2017, respectively is recorded in "Accumulated other comprehensive income" with the corresponding adjustment in other current assets and other non-current assets.

With the interest rates charged on the Senior Credit Facility being variable, the fair value of the Senior Credit Facility approximates the reported value as of March 31, 2018, as it reflects the current market value.

The Term Loan provides for the principal payments as under:

Beginning from	Period	Until	Payment amount per quarter (In millions)
October 31, 2017		September 30, 2018	\$ 5.625
October 31, 2018		September 30, 2021	\$ 7.500

During the three months ended March 31, 2018, \$5.6 million in principal payments were made toward the Term Loan and \$80.0 million in principal payments were made toward the Revolving Facility.

The Senior Credit Facility requires compliance with certain financial ratios and covenants. As of March 31, 2018, the Company was in compliance with all financial covenants.

As of March 31, 2018, the outstanding balances of the Term Loan and Revolving Facility, including accrued interest, were \$273.1 million and \$Nil (net of \$0.7 million unamortized debt issuance cost), respectively. As of December 31, 2017, the outstanding balances of the Term Loan and Revolving Facility, including accrued interest, were \$278.9 million and \$79.8 million (net of \$0.7 million unamortized debt issuance cost), respectively.

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Future scheduled payments on the Senior Credit Facility, as of March 31, 2018 are as follows:

	Term Loan Principal Payments	(In thousands) Revolving Facility Principal Payments
2018	\$ 18,750	
2019	\$ 30,000	
2020	\$ 30,000	
2021	\$195,000	\$ —
Total	\$273,750	\$ —

12. EARNINGS PER SHARE

Basic earnings per share is calculated by dividing net income by the weighted average number of shares outstanding during the applicable period. If the number of common shares outstanding increases as a result of a stock dividend or stock split or decreases as a result of a reverse stock split, the computations of basic and diluted earnings per share are adjusted retroactively for all periods presented to reflect that change in capital structure. If such changes occur after the close of the reporting period but before issuance of the financial statements, the per-share computations for that period and any prior-period financial statements presented are based on the new number of shares.

The Company has issued restricted stock units, which are considered to be potentially dilutive to its basic earnings per share. Diluted earnings per share is calculated using the treasury stock method for the dilutive effect of restricted stock units granted pursuant to the incentive plans, by dividing the net income by the weighted average number of shares outstanding during the period adjusted for these potentially dilutive restricted stock units, except when the results would be anti-dilutive. The dilutive earnings per share are computed using the treasury stock method.

The following tables set forth the computation of earnings per share:

	<i>(in thousands, except per share earnings)</i>			
	Three Months Ended March 31,			
	2018		2017	
	Weighted Average Shares	Earnings per Share	Weighted Average Shares	Earnings per Share
Basic earnings per share	83,129	\$ 0.55	83,797	\$ 0.46
Potential dilutive effect of restricted stock units outstanding	248	—	37	—
Diluted earnings per share	83,377	\$ 0.55	83,834	\$ 0.46

13. SEGMENT REPORTING

Syntel, incorporated under Michigan law on April 15, 1980, is a global provider of digital transformation, information technology (IT) and knowledge process outsourcing (KPO) services to Global 2000 companies.

The Company's reportable business segments are as follows:

- Banking and Financial Services
- Healthcare and Life Sciences
- Insurance
- Manufacturing
- Retail, Logistics and Telecom

In each of our business segments, Syntel helps customers adapt to market change by providing a broad array of technology-based, industry-specific solutions. These solutions leverage Syntel's strong understanding of the underlying trends and market forces in our chosen industry segments. These solutions are complemented by strong capabilities in Digital Modernization, Social, Mobile, Analytics and Cloud (SMAC) technologies, Business Intelligence (BI), Knowledge Process Outsourcing (KPO), application services, testing, Enterprise Resource Planning (ERP), IT Infrastructure Management Services (IMS), and business and technology consulting.

Banking and Financial Services

Our Banking and Financial Services segment serves financial institutions throughout the world. Our clients include companies providing banking, capital markets, cards and payments, investments and transaction processing services to third parties. Our clients engage us to help make their operations as effective, productive and cost-efficient as possible, and to support new capabilities. We assist these clients in such areas as: payment solutions, retail banking, wholesale banking, consumer lending, risk management, investment banking, reconciliation, fraud analysis, mobile banking, and compliance and securities services. The demand for our services in the banking and financial services sector is being driven by changing global regulatory requirements, customer interest in newer technology areas and related services such as digital modernization, and an ongoing focus on cost reduction and operational efficiencies.

Healthcare and Life Sciences

Our Healthcare and Life Sciences segment serves healthcare payers, providers and pharmaceutical and medical device providers, among others. The healthcare industry is constantly seeking to improve the quality of care while managing the cost of care in order to make healthcare affordable to a larger population. Our healthcare practice focuses on providing a broad range of services and solutions to the industry across the consumer lifecycle, which includes regulatory requirements, integrated care, stakeholder engagement and wider use of electronic health records, among others. We also partner with clients to modernize their systems and processes to enable them to deal with the increasing consumer orientation of healthcare, such as adoption of mobile and analytics solutions to improve access to health information and decision making by end consumers.

In the life sciences category, we partner with leading pharmaceutical, biotech, and medical device companies, as well as providers of generics, animal health and consumer health products. Our life sciences solutions help transform many of the business processes in the life sciences value chain (research, clinical development, manufacturing and supply chain, and sales and marketing) as well as regulatory and administrative functions.

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Insurance

Syntel serves the needs of global property and casualty insurers, insurance brokers, personal, commercial, life and retirement insurance service providers. These customers turn to us for assistance in improving the efficiency and effectiveness of their operations and in achieving business transformation. We focus on aspects of our clients' systems and operations, such as policy administration, claims processing and compliance reporting. We also serve the growing trend among insurers to improve their sales and marketing processes by deepening direct customer relationships and strengthening interactions with networks of independent and captive insurance agents. This is often accomplished through the use of digital front-end technologies like web enablement, social media and mobility, and supported by modernization of applications, product implementations and infrastructure elements, along with cloud enablement. Additionally, many insurers seek to improve business effectiveness by reducing expense ratios. Syntel helps our customers achieve this by managed services and IT and process automation with our industry leading SyntBots® automation platform.

Manufacturing

We provide technology services and business consulting in a range of sub-sectors including industrial products, aerospace and automotive manufacturing, as well as to processors of raw materials and natural resources. Demand for our services in this segment is being driven by trends that, among others, include the increasing globalization of sourcing and the desire of clients to further penetrate emerging markets, leading to longer and more complex supply chains. Some of our solutions for industrial and manufacturing clients include warranty management, dealer system integration, Product Lifecycle Management (PLM), Supply Chain Management (SCM), sales and operations planning, and mobility. Digitization, including connectivity leveraging the Internet of Things, Analytics based decision support and Mobility are some of the emerging trends on which we are working with our clients.

Retail, Logistics and Telecom

Syntel's Retail, Logistics and Telecom (RLT) Business unit leverages its comprehensive understanding of the business and technology needs of these industries. Aligned to Syntel's Corporate Offering strategy, the RLT business unit offers legacy elimination and digital modernization solutions to its clientele. Our industry solutions for our clients include SCM, merchandising, sales and operations planning, point of sale (POS) solutions, omnichannel enablement and integration, web content management solutions, sales force and cloud foundry enablement, among others. Syntel's RLT offerings are designed to provide effective operations and enhanced customer experiences.

Corporate Direct Costs

Certain expenses, for cost centers such as Centers of Excellence, Architecture Solutions Group, certain portions of Research and Development, Cloud Computing, and Application Management, are not specifically allocated to specific segments because management believes it is not practical to allocate such expenses to individual segments as they are not directly attributable to any specific segment. Accordingly, these expenses are separately disclosed as Corporate Direct Costs and adjusted only against the Total Gross Profit.

In accordance with ASC 280 "Disclosures about Segments of an Enterprise and Related Information," segment disclosures are presented below. Revenues from external customers and gross profit for the Banking and Financial Services; Healthcare and Life Sciences; Insurance; Manufacturing; and Retail, Logistics and Telecom segments for the three months ended March 31, 2018 and March 31, 2017 are as follows:

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	Three Months Ended	
	March 31,	
	2018	2017
	<i>(in thousands)</i>	
Net Revenues:		
Banking and Financial Services	\$106,420	\$105,969
Healthcare and Life Sciences	44,631	37,562
Insurance	37,593	32,399
Manufacturing	11,477	9,531
Retail, Logistics and Telecom	45,224	40,408
	<u>\$245,345</u>	<u>\$225,869</u>
Gross Profit:		
Banking and Financial Services	42,091	39,443
Healthcare and Life Sciences	16,534	14,525
Insurance	12,745	11,007
Manufacturing	2,659	2,397
Retail, Logistics and Telecom	17,570	15,716
Total Segment Gross Profit	<u>91,599</u>	<u>83,088</u>
Corporate Direct cost	<u>(345)</u>	<u>(379)</u>
Gross Profit	\$ 91,254	\$ 82,709
Selling, general and administrative expenses	<u>26,986</u>	<u>30,254</u>
Income from operations	<u>\$ 64,268</u>	<u>\$ 52,455</u>

During the three months ended March 31, 2018, State Street Bank, Federal Express Corp. and American Express Corp. each contributed revenues in excess of 10% of total consolidated revenues. Revenues from State Street Bank, Federal Express Corp. and American Express Corp. were \$38.7 million, \$37.3 million and \$30.5 million, respectively, during the three months ended March 31, 2018, contributing approximately 15.8%, 15.2% and 12.4%, respectively of total consolidated revenues. The revenues from State Street Bank and American Express Corp. were generated in the Banking and Financial Services segment. The revenue from Federal Express Corp. was generated in the Retail, Logistics and Telecom segment. The corresponding revenues for the three months ended March 31, 2017 from State Street Bank, Federal Express Corp. and American Express Corp. were \$33.9 million, \$30.1 million and \$42.2 million, respectively, contributing approximately 15.0%, 13.3% and 18.7%, respectively, of total consolidated revenues. At March 31, 2018 and December 31, 2017, accounts receivable from State Street Bank were \$18.3 million and \$10.9 million, respectively. Accounts receivable from Federal Express Corp. were \$17.5 million and \$17.2 million, respectively, at March 31, 2018 and December 31, 2017. Accounts receivable from American Express Corp. were \$14.9 million and \$11.4 million, respectively, at March 31, 2018 and December 31, 2017.

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The following table presents our revenues disaggregated by segment and revenue source for the three months ended March 31, 2018.

	<i>(\$ In thousands)</i>					
	<u>Banking and Financial services</u>	<u>Healthcare and Life Sciences</u>	<u>Insurance</u>	<u>Manufacturing</u>	<u>Retail, Logistics and Telecom</u>	<u>Total</u>
Revenue from external customers	106,420	44,631	37,593	11,477	45,224	245,345
Revenue by contract type:						
Fixed Price	22,625	25,267	13,203	6,526	39,772	107,393
Time and Material	83,795	19,364	24,390	4,951	5,452	137,952
Total	\$106,420	\$ 44,631	\$ 37,593	\$ 11,477	\$45,224	\$245,345

The following table presents our revenues disaggregated by segment and revenue source for the three months ended March 31, 2017.

	<i>(\$ In thousands)</i>					
	<u>Banking and Financial Services</u>	<u>Healthcare and Life Sciences</u>	<u>Insurance</u>	<u>Manufacturing</u>	<u>Retail, Logistics and Telecom</u>	<u>Total</u>
Revenue from external customers	105,969	37,562	32,399	9,531	40,408	225,869
Revenue by contract type:						
Fixed Price	23,403	24,157	12,947	2,205	34,753	97,465
Time and Material	82,566	13,405	19,452	7,326	5,655	128,404
Total	\$105,969	\$ 37,562	\$32,399	\$ 9,531	\$40,408	\$225,869

14. GEOGRAPHIC INFORMATION

The Company's net revenues and long-lived assets, by geographic area, are as follows:

Net Revenues (1)	Three Months Ended	
	March 31,	
	2018	2017
	<i>(in thousands)</i>	
North America (2)	\$216,113	\$ 203,576
India	1,308	1,158
Europe (3)	27,537	20,519
Rest of the World	387	616
Total revenue	<u>\$245,345</u>	<u>\$ 225,869</u>

Long-Lived Assets (4)	As of	As of
	March 31,	December 31,
	2018	2017
	<i>(in thousands)</i>	
North America (2)	\$ 3,571	\$ 3,600
India	98,050	100,950
Europe (3)	1,942	1,992
Rest of the world	598	662
Total	<u>\$104,161</u>	<u>\$ 107,204</u>

Notes for the Geographic Information Disclosure:

1. Net revenues are attributed to regions based upon customer location.
2. Primarily relates to operations in the United States.
3. Primarily relates to operations in the United Kingdom and Poland.
4. Long-lived assets include property and equipment, net of accumulated depreciation and amortization and goodwill.

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15. INCOME TAXES

The following table accounts for the differences between the federal statutory tax rate of 21% and 35% for the three months ended March 31, 2018 and 2017, respectively and the Company's overall effective tax rate:

	Three Months Ended March 31,	
	2018	2017
Statutory provision	21.0%	35.0%
State taxes, net of federal benefit	1.3%	2.7%
City taxes	0.2%	0.1%
Permanent difference Federal tax (BEAT)	2.2%	—
Foreign effective tax rates different from US statutory rate	1.4%	(11.6)%
Prior Year related state tax payment	—	1.8%
Tax charge/(reserve)	0.4%	—
Valuation allowance	—	(5.9)%
Effective Income Tax Rate	26.5%	22.1%

The effective tax rate for the three months ended March 31, 2018, was impacted by a reduction in the U.S. federal Tax rate from 35% to 21% due to Tax Cuts and Jobs Act, 2017. Further, the effective tax rate was impacted by a permanent difference due to the tax on payments to foreign related party as Base Erosion and Anti-Abuse Tax ("BEAT") payments. The foreign effective tax rate was 22.4%, which was higher by 1.4% as compared to the reduced U.S. federal Tax rate of 21%.

The effective tax rate for the three months ended March 31, 2017, was impacted by a one-time reversal of valuation allowance of \$2.92 million and additional charge of \$0.9 million (net of federal tax benefits) of state income tax on repatriation. Without the above, the effective tax rate for the three months ended March 31, 2017 would have been 26.2%.

The Company records provisions for income taxes based on enacted tax laws and rates in the various tax jurisdictions in which it operates. In determining the tax provisions, the Company provides for tax uncertainties in income taxes when it is more likely than not, based on the technical merits, that a tax position would not be sustained upon examination. Such uncertainties, which are recorded in income taxes payable, are based on management's estimates and accordingly, are subject to revision based on additional information. The provision no longer required for any particular tax year is credited to the current period's income tax expenses. Conversely, in the event of a future tax examination, any additional tax expense not previously provided for will be recognized in the period in which the actual liability is concluded or management determines that the Company will not prevail on certain tax positions taken in filed returns, based on the "more likely than not" concept

The U.S. Government and state tax authorities are expected to continue to issue guidance regarding the tax legislation commonly referred to as the Tax Cuts and Jobs Act of 2017 (the "Tax Act"), which may result in adjustments to our provisional estimates of deferred tax charge of \$0.9 million was recorded as at December 31, 2017. The adjustments to net deferred tax liabilities are provisional amounts estimated based on information available as of March 31, 2018. These amounts are subject to change as we obtain information necessary to complete the calculations. We will recognize any changes to the provisional amounts as we refine our estimates of the cumulative temporary differences, including those related to immediate deduction for qualified property, and our interpretations of the application of the Tax Act. The Company has recorded BEAT in the effective tax rate, which was based on annual estimated payments to foreign related parties.

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We are continuing to analyze certain aspects of the Tax Act and may refine our estimates, which could potentially affect the measurement of our net deferred tax assets or give rise to new deferred tax amounts. The final determination of the re-measurement of our net deferred tax assets and the transition tax will be completed as additional information becomes available, but no later than one year from the enactment date.

Syntel, Inc. and its subsidiaries file income tax returns in various tax jurisdictions. The Company is no longer subject to U.S. federal tax examinations by tax authorities for years before 2014 and for State tax examinations for years before 2013.

Syntel India, the Company's India subsidiary, has disputed tax matters for the financial years 1996-97 to 2014-15 pending at various levels of the Indian tax authorities. Financial year 2015-16 and onwards are open for regular tax scrutiny by the Indian tax authorities. However, the tax authorities in India are authorized to reopen the already concluded tax assessments and may re-open the case of Syntel India for financial years 2011-12 and onwards.

For the three months ended March 31, 2017, the Company reversed a valuation allowance against deferred tax assets recognized on the minimum alternative tax ("MAT") of \$2.92 million due to the extension of the MAT credit carry forward period which was enacted in March 2017. The MAT credit can be carried forward and set-off against future taxes payable for up to 15 years versus the earlier provision on MAT credit that allowed the MAT credit to be carried forward and set-off against future taxes payable for only up to 10 years.

The Company recognizes accrued interest and penalties related to unrecognized tax benefits as part of income tax expense. During the three months ended March 31, 2018 and 2017, the Company has accrued interest of approximately \$0.47 million and \$0.04 million, respectively. The Company has accrued approximately \$2.65 million and \$2.21 million for interest and penalties as of March 31, 2018 and December 31, 2017, respectively.

The liability for unrecognized tax benefits was \$76.98 million and \$77.94 million as of March 31, 2018 and December 31, 2017, respectively. The Company has paid income taxes of \$43.22 million and \$44.03 million against the liabilities for unrecognized tax benefits of \$76.98 million and \$77.94 million, as of March 31, 2018 and December 31, 2017, respectively. The Company has paid the taxes in order to reduce the possible interest and penalties related to these unrecognized tax benefits.

The Company's net amount of unrecognized tax benefits for tax disputes of \$2.80 million could change in the next twelve months as the court cases and global tax audits progress. At this time, due to the uncertain nature of this process, it is not reasonably possible to estimate an overall range of possible change.

Syntel has not provided for India Income Taxes which are disputed and pending at various levels (including potential tax disputes) of \$15.94 million for the financial year 1996-97 to March 31, 2018, which is after providing \$53.65 million as unrecognized tax benefits under ASC740. Indian tax exposures involve complex issues and may need an extended period to resolve the issues with the Indian income tax authorities. Syntel's management, after consultation with legal counsel, believes that the resolution of these matters will not have a material adverse effect on the Company's consolidated financial position or results of operations.

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Service Tax Audit

Syntel India regularly files quarterly service tax refund applications and claims refunds of service tax on input services, which remain unutilized against a lack of service tax on export of services. As of March 31, 2018, Syntel Indian entities have not provided against service tax refund claims of \$3.69 million disputed by the Indian Service Tax Department which are pending at various levels.

The Company obtained a tax consultant's advice on the aforesaid disputes. The consultant is of the view that the tax disputes are contrary to the wording of the service tax notifications and provisions. The Company therefore believes that its claims of service tax refunds should be upheld at the appellate stage and the refunds should be accordingly granted. Based on the consultant's tax advice, the Company believes that it has a reasonable basis to defend the rejection of the refunds. Accordingly, no provision has been made in the Company's books.

Undistributed Earnings of Foreign Subsidiaries

During the three months ended September 30, 2016, and after a comprehensive review of anticipated sources and uses of capital both domestically and abroad, as well as other considerations, the Board of Directors determined that it was in the best interests of the Company and its shareholders to declare a special cash dividend of fifteen dollars (\$15.00) per share. In conducting this evaluation, the Board of Directors considered, among other factors, the operational and financial objectives of the Company, long-term and short-term capital needs, the Company's projections on growth and working capital needs, planned uses of U.S. and foreign earnings, the available sources of liquidity in the U.S., and growth plans outside of the U.S. As part of this evaluation, the Company determined that certain amounts which had been previously designated for internal and external expansion and investment at its foreign subsidiaries were no longer required for these purposes. The special cash dividend was funded through a one-time repatriation of approximately \$1.03 billion (net of foreign income tax \$210 million paid outside of the U.S.) of cash held by the Company's foreign subsidiaries and a portion of borrowings under the new Senior Credit Facility. In connection with the one-time repatriation, the Company recognized a one-time tax expense of approximately \$270.6 million (net of foreign tax credits) in the third quarter of 2016. The Company has recorded additional state tax of \$0.9 million, attributable to the above repatriation, in the quarter ended March 31, 2017. The Company has reversed \$6.26 million relating to the true up of tax provisions including the impact of foreign exchange rates, in the computation of the tax related to the dividend repatriation, upon the finalization of the federal tax return attributable to the above repatriation, in the quarter ended September 30, 2017.

Management regularly evaluates foreign earnings to determine whether future foreign earnings that accumulate will be permanently invested outside the U.S. In conducting this evaluation, management considers, among other factors, the operational and financial objectives of the Company, long-term and short-term capital needs, the Company's projections on growth and working capital needs, planned uses of U.S. and foreign earnings, the available sources of liquidity in the U.S., and growth plans outside of the U.S. The Company provides dividend distribution taxes on any foreign earnings in excess of these requirements. The March 31, 2018 provision includes the impact of certain foreign earnings that are not permanently invested. If in the future, management were to conclude that any additional portion of foreign earnings will not be permanently reinvested outside the U.S., this would result in an additional provision for income taxes, which could affect the Company's future effective tax rate. If the Company determines to repatriate all undistributed repatriable earnings of foreign subsidiaries as of March 31, 2018, the Company would have accrued taxes of approximately \$33.7 million.

[Table of Contents](#)**Local Taxes**

As of March 31, 2018, the Company had a local tax liability provision of approximately \$0.4 million, equal to \$0.3 million net of federal tax benefit, relating to local taxes including employer withholding taxes, employer payroll expense taxes, business licenses, and corporate income taxes. As of December 31, 2017, the local tax liability provision was approximately \$0.4 million, equal to \$0.3 million net of tax, relating to local taxes including employer withholding taxes, employer payroll expense taxes, business license registrations, and corporate income taxes.

Minimum Alternate Tax (MAT)

Minimum Alternate Tax ("MAT") is payable on the Book Income, including the income for which deduction is claimed under section 10A and section 10AA of the Indian Income Tax Act. The excess MAT over the normal tax liability is "MAT Credit". MAT Credit can be carried forward for 15 years (as amended by the Finance Act, 2017, as compared to 10 years, as previously provided) and set-off against future tax liabilities, if normal tax provisions are in excess of taxes payable under MAT. Accordingly, for the three months ended March 31, 2017, the Company has reversed a valuation allowance of \$2.92 million against deferred tax assets which was recognized on MAT Credit. The MAT credit as of March 31, 2018 of \$48.05 million (net of valuation allowance of \$2.57 million) must be utilized before March 31 of the following financial years and will expire as follows:

<u>Year of Expiry Of MAT Credit</u>	<u>Amount in USD (in millions)</u>
2022 - 2023	0.16
2023 - 2024	0.53
2024 - 2025	2.08
2025 - 2026	2.80
2026 - 2027	0.73
2027 - 2028	5.73
2028 - 2029	8.67
2029 - 2030	9.02
2030 - 2031	10.13
2031 - 2032	4.51
2032 - 2033	6.26
Total	50.62
Less: valuation allowance	(2.57)
Total (net of valuation allowance)	48.05

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India Finance Act 2018

The Finance Bill 2018 received the assent of the President of India on March 29, 2018 and has been enacted as the Finance Act 2018.

The Indian corporate tax rate (without Income Tax surcharge and cess) reduced to 25%, as compared to the existing 30% for companies with annual turnover below INR 2500 million (\$39.5 million).

The Finance Bill also includes provisions for an increase in income tax cess from 3% to 4% (consequential increase in corporate tax rate from 33.608% to 34.944% and an increase in the Dividend distribution tax from 20.36% to 20.56% on the gross distributable amount including tax and an increase in the Minimum Alternative Tax (MAT) rate from 21.34% to 21.55%.

The changes, will have not have a material impact on the financial results of the Company's India based entities.

16. COMMITMENTS AND CONTINGENCIES

As of March 31, 2018, and December 31, 2017, Syntel's subsidiaries have commitments for capital expenditures (net of advances) of \$27.0 million and \$28.0 million, respectively, primarily related to the technology campuses being constructed at Pune and Chennai in India.

Syntel's Indian subsidiaries' operations are carried out from their development centers/units in Mumbai, Pune, Chennai and Gurgaon forming part of a SEZ/STPI scheme. Under these schemes, the registered units have export obligations, which are based on the formula provided by the notifications/circulars issued by the STPI and SEZ authorities from time to time. The consequence of not meeting the above commitments would be a retroactive levy of import duty on items previously imported duty free for these units. Additionally, the respective authorities have rights to levy penalties for any defaults on a case-by-case basis. The Company is confident it will meet these obligations; therefore the above mentioned import duty is neither probable nor reasonably estimable, accordingly the Company will not accrue for these penalties.

The Company is party to various legal actions arising in the ordinary course of business, including litigation and governmental and regulatory controls. The Company's estimates regarding legal contingencies are based on information known about the matters and its experience in contesting, litigating and settling similar matters. It is the opinion of management with respect to pending or threatened litigation matters that unfavorable outcomes are neither probable nor remote and that estimates of possible loss are not able to be made. Although actual amounts could differ from management's estimate, none of the pending or threatened actions are believed by management to involve future amounts that would be material to the Company's financial position or results of operations.

The Company estimates the costs associated with known legal exposures and their related legal expenses and accrues reserves for either the probable liability, if that amount can be reasonably estimated, or otherwise the lower end of an estimated range of potential liability. As of March 31, 2018, and December 31, 2017 there was no accrual related to litigation.

17. STOCK BASED COMPENSATION

Share Based Compensation:

On June 1, 2006, the Company adopted an Amended and Restated Stock Option and Incentive Plan (the "Amended Plan"). Under the Amended Plan, a total of sixteen million shares of common stock (adjusted for the effects of the 2014 stock split) were reserved for issuance. The dates on which options or restricted stock units granted under the Amended Plan become first exercisable or have their restriction lapse are determined by the Compensation Committee of the Board of Directors, but generally occur over a four-year period from the date of grant. The term of any option may not exceed ten years from the date of grant. As of June 1, 2016, the Amended Plan terminated and no further awards may be made under the Amended Plan.

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On February 28, 2016, the Company's Board of Directors approved the adoption of the 2016 Incentive Plan (the "2016 Plan") subject to shareholder approval. On June 8, 2016 the Company's shareholders approved the 2016 Plan. The principal features of the 2016 Plan are substantially the same as those of the Amended Plan. Under the 2016 Plan, a total of sixteen million shares of common stock were reserved for issuance. The dates on which options or restricted stock units granted under the Amended Plan become first exercisable or have their restriction lapse are determined by the Compensation Committee of the Board of Directors, but for employees generally occur over a four-year period from the date of grant and for non-employee directors generally occur at the Company's next annual meeting of shareholders.

On November 30, 2016, Company's Board of Directors and the Compensation Committee established a program for a one-time grant of Restricted Stock Units ("RSUs") to certain senior management employees. The parameters of the program and the restrictions on the RSUs granted are consistent with the 2016 Plan approved by shareholders on June 8, 2016, except as follows:

1. The employee may purchase up to a specified number of shares of Syntel, Inc. common stock ("Common Stock") whose purchase price is equal to up to 25% of the employee's base salary ("Purchased Shares").
2. Upon proof of purchase of the Common Stock, the employee will receive a grant of RSUs equal to 25% of the number of the Purchased Shares (the "Grant").
3. The restriction period on 25% of the Grant will lapse on each of the first four anniversaries of the grant date.

The RSUs will be forfeited if the employee ceases to be an employee of the Company or if the employee does not retain Purchased Shares equal to four times the remaining RSUs from the Grant through the applicable restriction period.

No stock options were issued for the three months ended March 31, 2018 and 2017 under either the Amended Plan or the 2016 Plan.

The Company accounts for share-based compensation based on the fair value of share-based payment awards on the date of grant. Fair value of share-based payment awards are calculated based on the Company's share prices which are quoted in market. The value of the portion of the award that is ultimately expected to vest is recognized as expense over the requisite service periods in the Company's Statement of Comprehensive Income. Share-based compensation expense recognized as above for the three months ended March 31, 2018 and 2017 was \$1.9 million (including charges for restricted stock units and a dividend equivalent) and \$2.5 million (including charges for restricted stock units and a dividend equivalent), respectively, including a charge for restricted stock.

The shares issued upon the exercise of the options are new share issues.

Restricted Stock Units:

On different dates during the years ended December 31, 2017, 2016 and 2015, the Company issued restricted stock awards (adjusted to account for the 2014 stock split) of 315,022, 415,519 and 135,440, respectively, to its non-employee directors and some employees as well as to some employees of its subsidiaries. The restricted stock awards were granted to employees for their future services as a retention tool at a zero exercise price, vest in shares with regards to 25% of the awards issued on or after the first, second, third and fourth anniversary of the grant dates. No restricted stock awards were issued during the three months ended March 31, 2018.

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During the third quarter of 2016, the Board of Directors declared a special cash dividend of fifteen dollars (\$15.00) per share on outstanding common stock which was payable on October 3, 2016, to shareholders of record at the close of business on September 22, 2016. Further, it was resolved by the Board of Directors that restricted stock units granted to employees and directors prior to the dividend record date will receive an amount equivalent to the dividend when the applicable restriction on the restricted stock units lapses. The special dividend resulted in a modification of the existing stock compensation plan. Accordingly, incremental compensation cost was measured as the excess, if any, of the fair value of the modified award over the fair value of the original award accounted on a graded basis with the incremental expense being recognized over the remaining vesting period. As a result of the above, the Company has recorded an additional compensation cost of \$0.2 million and \$0.7 million during the three months ended March 31, 2018 and 2017, respectively.

The impact on the Company's results of operations of recording stock-based compensation (including impact of restricted stock) for the three months ended March 31, 2018 and 2017 was as follows:

	(In Thousands)	
	2018	2017
Three Months Ended March 31,		
Cost of revenues	\$ 659	\$ 980
Selling, general and administrative expenses	1,217	1,489
	<u>\$1,876</u>	<u>\$2,469</u>

No cash was received from option exercises under all share-based payment arrangements for the three months ended March 31, 2018 and 2017, respectively.

A summary of the activity for restricted stock unit awards granted under our stock-based compensation plans as of March 31, 2018 and December 31, 2017 and changes during the period ended are presented below:

	Three Months Ended March 31, 2018		Year ended December 31, 2017	
	Number Of Awards	Weighted Average Grant Date Fair Value	Number Of Awards	Weighted Average Grant Date Fair Value
Unvested at January 1	691,468	\$ 22.48	669,556	\$ 29.16
Granted	—	—	315,022	\$ 18.13
Vested	(3,040)	\$ 21.45	(209,816)	\$ 32.09
Forfeited	—	—	(83,294)	\$ 35.54
Unvested Total	<u>688,428</u>	<u>\$ 22.48</u>	<u>691,468</u>	<u>\$ 22.48</u>

As of March 31, 2018, \$11.46 million of total remaining unrecognized stock-based compensation cost related to restricted stock awards is expected to be recognized over the weighted-average remaining requisite service period of 2.7 years.

[Table of Contents](#)**18. VACATION PAY**

The accrual for unutilized leave balance is determined based on the entire leave balance available to the employees at period end. The leave balance eligible for carry-forward is valued at gross compensation rates and eligible for compulsory encashment at basic compensation rates.

The gross charge for unutilized earned leave was \$2.0 million and \$0.8 million for the three months ended March 31, 2018 and 2017, respectively.

The amounts accrued for unutilized earned leave are \$15.0 million and \$16.2 million as of March 31, 2018 and December 31, 2017, respectively, and are included within accrued payroll and related costs.

19. EMPLOYEE BENEFIT PLANS

The Company maintains a 401(k) retirement plan that covers all regular employees on Syntel, Inc.'s U.S. payroll. Eligible employees may contribute the lesser of 60% of their compensation or \$18,500, subject to certain limitations, to the retirement plan. The Company may make contributions to the plan at the discretion of the Board of Directors; however, through March 31, 2018, no Company contributions have been made.

Eligible employees on Syntel's Indian payroll receive benefits under the Provident Fund ("PF"), which is a defined contribution plan. Both the employee and the Company make monthly contributions equal to a specified percentage of the covered employee's salary. The Company has no further obligations under the plan beyond its monthly contributions. The contributions made to the fund are administered and managed by the Government of India. The Company's monthly contributions are expensed in the period they are incurred. Provident Fund Contribution expense recognized by Indian entities for the three months ended March 31, 2018 and 2017 was \$1.4 million and \$1.5 million, respectively.

In accordance with the Payment of Gratuity Act, 1972 of India, the Indian subsidiary provides for gratuity, a defined retirement benefit plan (the "Gratuity Plan") covering eligible employees. The Gratuity Plan provides a lump sum payment to vested employees at retirement, death, incapacitation or termination of employment, based on the respective employee's salary and the tenure of employment. Liabilities with regard to the Gratuity Plan are determined by actuarial valuation and are expensed in the period determined. The Gratuity Plan is a non-funded plan. The amounts accrued under this plan are \$15.9 million and \$15.3 million as of March 31, 2018 and December 31, 2017, respectively, and are included within current liabilities and in other non-current liabilities, as applicable. Expense recognized by Indian entities under the Gratuity Plan for the three months ended March 31, 2018 and 2017 was \$0.9 million and \$0.9 million, respectively.

Following table represents the components of net periodic benefit cost of post-retirement benefit plan for gratuity for the three months ended March 31, 2018 and 2017, respectively.

Components of net periodic benefit cost of post-retirement benefits	(In thousands)	
	Three Months ended March 31, 2018	Three Months ended March 31, 2017
Service cost	\$ 581	\$ 596
Interest cost	299	302
Amortization prior service cost	7	15
Amortization of actuarial gains/ losses	(4)	7
Total	\$ 883	\$ 920

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20. CONSOLIDATION OF A VARIABLE INTEREST ENTITY

Syntel Delaware is a 100% subsidiary of Syntel, Inc. and a 49% shareholder of the joint venture (“JV”) entity SSSSML, the other shareholder being an affiliate of State Street Bank. Syntel Delaware has a variable interest in SSSSML as it is entitled to all the profits and solely responsible for all losses incurred by SSSSML even though it holds only 49% in the JV entity. Accordingly, Syntel Delaware consolidates the JV entity SSSSML.

The Company’s KPO services to State Street Bank and one other client are provided through the above joint venture between the Company and an affiliate of State Street Bank. Sales of KPO services only to these two clients represented approximately 9%, and 12% of the Company’s total revenues for the three months ended March 31, 2018 and 2017, respectively.

21. FAIR VALUE MEASUREMENTS

The Company follows the guidance for fair value measurements and fair value option for financial assets and liabilities, which primarily relate to the Company’s investments and forward contracts, interest rate swaps and other financial assets and liabilities.

This standard includes a fair value hierarchy that is intended to increase consistency and comparability in fair value measurements and related disclosures. The fair value hierarchy is based on inputs to valuation techniques that are used to measure fair value that are either observable or unobservable. Observable inputs reflect assumptions market participants would use in pricing an asset or liability based on market data obtained from independent sources while unobservable inputs reflect a reporting entity’s pricing based upon their own market assumptions.

Fair values of interest rate swaps are measured using standard valuation models using inputs that are readily available in public markets, or can be derived from observable market transactions, including LIBOR spot and forward rates.

The fair value hierarchy consists of the following three levels:

- Level 1 – Inputs are quoted prices in active markets for identical assets or liabilities.
- Level 2 – Inputs are quoted prices for similar assets or liabilities in an active market, quoted prices for identical or similar assets or liabilities in markets that are not active, inputs other than quoted prices that are observable and market-corroborated inputs which are derived principally from or corroborated by observable market data.
- Level 3 – Inputs are derived from valuation techniques in which one or more significant inputs or value drivers are unobservable.

The following table summarizes the Company’s financial assets measured at fair value on a recurring basis as of March 31, 2018:

	(In Millions)			Total
	Level 1	Level 2	Level 3	
Short Term Investments-				
Available for Sale debt Securities	\$ 29.9	\$ —	\$ —	\$29.9
Term Deposits	—	1.7	—	1.7
Interest Rate Swap	—	6.2	—	6.2
Total Assets Measured at Fair Value	<u>\$ 29.9</u>	<u>\$ 7.9</u>	<u>\$ —</u>	<u>\$37.8</u>

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The following table summarizes the Company's financial assets measured at fair value on a recurring basis as of December 31, 2017:

	(In Millions)			Total
	Level 1	Level 2	Level 3	
Short Term Investments-				
Available for Sale debt Securities	\$ 25.7	\$ —	\$ —	\$25.7
Term Deposits	—	1.2	—	1.2
Interest Rate Swap	—	3.3	—	3.3
Total Assets Measured at Fair Value	\$ 25.7	\$ 4.5	\$ —	\$30.2

The carrying value of other financial assets and financial liabilities approximate its fair value due to their short term nature.

22. TERM DEPOSITS

The following table summarizes the term deposits with various banks outstanding as of March 31, 2018 and December 31, 2017.

Balance Sheet Item	(In Millions)	
	As of March 31, 2018	As of December 31, 2017
Short Term Investments	\$ 1.23	\$ 0.8
Non-Current Assets	0.47	0.4
Total	\$ 1.70	\$ 1.2

23. Other Income (Expense), Net

The following table represents the components of other income (expense), net.

	Three Months Ended March 31,	
	2018	2017
Interest expense	\$(2,433)	\$(3,376)
Interest income on term deposits	46	132
Gain on sale of mutual funds, net	362	231
Non-Service component of post-retirement benefit cost	(302)	(324)
Miscellaneous income	153	133
Total	\$(2,174)	\$(3,204)

24. Contract balances and significant movements in Contract balances

In accordance with ASC 606 disclosures, the following table provides information about receivables, Contracts assets, and Contract liabilities from contracts with customers and the significant changes in the Contract assets and the Contract liabilities during the period.

	March 31,	December 31,
	2018	2017
	(\$ In thousand)	
Contract Assets		
Revenue earned in excess of billings	26,651	24,995
Net unbilled receivables	26,651	24,995
Other contract assets	—	—
Total contract assets	26,651	24,995
Contract liabilities		
Deferred revenue on uncompleted fixed-price development contracts	2,965	3,240
Other contract liabilities	—	—
Total Contract liabilities	\$ 2,965	\$ 3,240

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	Three Months ended March 31, 2018		Three Months ended March 31, 2017	
	Contract assets	Contract liabilities	Contracts assets	Contract liabilities
	(In thousands)			
Revenue recognized that was included in the contract liability balance at the beginning of the period	N.A.	3,240	N.A.	7,973
Transferred to receivables from contract assets recognized at the beginning of the period	24,995	N.A.	25,039	N.A.
Revenue recognized from performance obligations satisfied in previous periods	738	—	591	—

Remaining Performance obligations

As of March 31, 2018, the aggregate amount of the transaction price allocated to remaining performance obligations was approximately \$137.4 million. The Company expects to recognize revenue on approximately 56% of the remaining performance obligations in 2018, 31% recognized in 2019 and the remainder recognized thereafter.

25. RECENT ACCOUNTING PRONOUNCEMENTS

Recently adopted accounting standards

- i. Accounting Standards Update No. 2014-09 (Topic 606) “Revenue from Contracts with Customers.

In May 2014, the Financial Accounting Standard Board (the “FASB”) issued Accounting Standards Update (“ASU”) No. 2014-09 (ASU 2014-09), “Revenue from Contracts with Customers.” (Topic 606) supersedes the revenue recognition requirements in Topic 605 “Revenue Recognition” (Topic 605).

ASU 2014-09, Revenue from Contracts with Customers – Issued May 2014, was scheduled to be effective for Syntel beginning January 1, 2017, however on July 9, 2015, the FASB approved the proposal to defer the effective date of the ASU for public companies to January 1, 2018 with an option to elect to adopt the ASU as of the original effective date. The new standard is intended to substantially enhance the quality and consistency of how revenue is reported while also improving the comparability of the financial statements of companies using U.S. generally accepted accounting principles (GAAP) and those using International Financial Reporting Standards (IFRS). The core principle of ASU 2014-09 is that a company should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The new guidance also addresses the accounting for some costs to obtain or fulfill a customer contract and provides a set of disclosure requirements intended to give financial statement users comprehensive information about the nature, amount, timing, and uncertainty of revenues and cash flows arising from customer contracts.

On March 17, 2016, the FASB issued ASU No. 2016-08, Revenue from Contracts with Customers (Topic 606): Principal versus Agent Considerations (Reporting Revenue Gross versus Net), that clarifies how to apply revenue recognition guidance related to whether an entity is a principal or an agent. In April 2016, the FASB issued ASU 2016-10, Identifying Performance Obligations and Licensing, and ASU 2016-12 Narrow Scope Improvements and Practical Expedients, which amended ASU 2014-09, Revenue from Contract from Customers (Topic 606). These amendments of this ASU provided additional clarification on criteria within Topic 606 as well as additional guidance for transition to the new revenue recognition criteria.

We adopted Topic 606 as of January 1, 2018 using the modified retrospective transition method. We finalized our analysis and the adoption of ASU 2014-09 will not have a material impact on our consolidated financial statements and our internal controls over financial reporting. The modified retrospective transition method requires the Company to apply the provisions of ASC 606 to those contracts which were not completed as of January 1, 2018. Results for reporting periods beginning after January 1, 2018 are presented under Topic 606, while prior period amounts are not adjusted and continue to be reported in accordance with our historic accounting under Topic 605.

The adoption of Topic 606 did not result in an adjustment in opening retained earnings as of January 1, 2018 as there was no cumulative impact from adopting Topic 606.

During the three months ended March 31, 2018, the ASC 606 impact primarily related to reclassification of third party portal charges which were previously accounted as cost of revenue are now required to be deducted from revenues as a result of applying Topic 606 which resulted in decrease in revenue of \$0.3 million. This is summarized in the following table for the ASC 606 impact on the Company’s consolidated statement of comprehensive income.

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	Impact of changes in accounting policies		
	As Reported	Adjustments	Balances without adoption of Topic 606
		<i>\$ In thousand</i>	
Net Revenue	\$ 245,345	\$ 335	\$ 245,680
Cost of Revenue	(154,091)	(335)	(154,426)
Gross Profit	\$ 91,254	—	\$ 91,254

ASC 606 did not have any impact on the consolidated Balance Sheet.

Upon adoption of Topic 606, the Company is further required to make additional disclosures regarding the nature, amount, timing and uncertainty of revenue and cash flows arising from contracts with customers, including significant judgments and assumptions used in applying the standard. Please refer to note 4, note 13 and note 24 on “Revenue Recognition,” “Segment reporting” and “Contract balances and significant movements in Contract balances” for detailed discussion and disclosures around this.

ii. Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost (“ASU 2017-07”)

In March 2017, the FASB issued ASU No. 2017-07, Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost (“ASU 2017-07”). The update requires employers to present the service cost component of the net periodic benefit cost in the same income statement line item as other employee compensation costs arising from services rendered during the period. The other components of net benefit cost, including interest cost, expected return on plan assets, amortization of prior service cost/credit and actuarial gain/loss, and settlement and curtailment effects, are to be presented outside of any subtotal of operating income. Employers will have to disclose the line(s) used to present the other components of net periodic benefit cost, if the components are not presented separately in the income statement. ASU 2017-07 is effective for fiscal years and interim periods beginning after December 15, 2017, and early adoption is permitted. The Company adopted ASU 2017-07 on January 1, 2018 using a retrospective approach for each period presented. The impact of adoption for the three months ended March 31, 2018 and March 31, 2017 was \$0.3 million and \$0.3 million, respectively of non-service components of post-retirement benefit cost being recorded in the line item “Other Income (expense), net” in the condensed consolidated statements of income. The adoption did not have a material impact on the Company’s financial position, results of operations, comprehensive income, cash flows or disclosures other than the impact discussed above. Prior year amounts have been reclassified to conform to the current year presentation in our condensed consolidated financial statements.

iii. Statement of Cash Flows (Topic 230)- Clarification of certain cash receipts and cash payments (ASU 2016-15)

In August 2016, the FASB issued an update on Statement of Cash Flows (Topic 230)- Clarification of certain cash receipts and cash payments (ASU 2016-15) which requires the Company to present and classify certain cash receipts and cash payments in the statement of cash flows under Topic 230, Statement of Cash Flows, and other Topics. This update addresses eight specific cash flow issues with the objective of reducing the existing diversity in practice. The amendments in this update are effective for fiscal years beginning after December 15, 2017, and interim periods within those fiscal years. The Company adopted this ASU 2016-15 on January 1, 2018. The adoption of this guidance did not have a material impact on the Company’s condensed consolidated cash flow statements.

iv. Statement of Cash Flows (Topic 230)—Restricted Cash (ASU 2016-18).

In November 2016, the FASB issued an update on Statement of Cash Flows (Topic 230)—Restricted Cash (ASU 2016-18). The amendments in this update require that a statement of cash flows explain the change during the period in the total of cash,

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cash equivalents, and amounts generally described as restricted cash or restricted cash equivalents. Therefore, amounts generally described as restricted cash and restricted cash equivalents should be included with cash and cash equivalents when reconciling the beginning-of-period and end-of-period total amounts shown on the statement of cash flows. The amendments in this update do not provide a definition of restricted cash or restricted cash equivalents. The amendments in this update are effective for public business entities for fiscal years beginning after December 15, 2017, and interim periods within those fiscal years. The Company adopted this ASU 2016-15 on January 1, 2018. The adoption of this guidance did not have a material impact on the Company's condensed consolidated cash flow statements.

v. (ASU 2016-01) to the standard on financial instruments

In January 2016, the FASB issued an update (ASU 2016-01) to the standard on financial instruments. The update significantly revises an entity's accounting related to (1) the classification and measurement of investments in equity securities and (2) the presentation of certain fair value changes for financial liabilities measured at fair value. It also amends certain disclosure requirements. The update is effective for fiscal years, and interim periods within those fiscal years, beginning on or after January 1, 2018. In February 2018, the FASB issued ASU 2018-03 Technical Corrections and Improvements to Financial Instruments- Overall (Subtopic 824-10). This standard provides targeted improvements to address aspects of recognition, measurement, presentation and disclosure of financial instruments, specifically to clarify certain aspects of guidance issued in ASU 2016-01. Upon adoption, entities will be required to make a cumulative-effect adjustment to the statement of financial position as of the beginning of the first reporting period in which the guidance is effective. However, the specific guidance on equity securities without readily determinable fair value will apply prospectively to all equity investments that exist as of the date of adoption. Early adoption of certain sections of this update is permitted. The Company adopted this ASU 2016-15 on January 1, 2018. The adoption did not have a material impact on the Company's condensed consolidated financial statements.

vi. ASU 2016-16, "Income Taxes (Topic 740): Intra-Entity Transfers of Assets Other Than Inventory

In October 2016, the FASB issued ASU No. 2016-16, "Income Taxes (Topic 740): Intra-Entity Transfers of Assets Other Than Inventory". This update requires the income tax consequences of intra-entity transfers of assets other than inventory to be recognized when the intra-entity transfer occurs rather than deferring recognition of income tax consequences until the transfer was made with an outside party. ASU 2016-16 is effective for annual reporting periods, and interim periods therein, beginning after December 15, 2017. Early application is permitted as of the beginning of the interim or annual reporting period. A modified retrospective approach should be applied. The Company adopted this ASU 2016-15 on January 1, 2018. The adoption of this guidance did not have a material impact on the Company's condensed consolidated financial statements for the three months ended March 31, 2018.

vii. ASU 2017-09, Compensation—Stock Compensation (Topic 718): Scope of Modification

In May 2017, the FASB issued ASU No. 2017-09, Compensation—Stock Compensation (Topic 718): Scope of Modification Accounting guidance which provide clarity and reduce both (i) diversity in practice; and (ii) cost and complexity when accounting for a change in the terms or conditions of a share-based payment award. The amendments in this guidance should be applied prospectively in annual periods beginning after December 15, 2017, including interim periods within those periods, with early adoption permitted. The Company adopted this ASU 2016-15 on January 1, 2018 prospectively. The adoption did not have an impact on the Company's condensed consolidated financial statements for the three months ended March 31, 2018.

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Recently issued accounting standards

In February 2016, the FASB issued an update (ASU 2016-02) to the standard on Leases to increase transparency and comparability among organizations by recognizing lease assets and lease liabilities on the balance sheet and disclosing key information about leasing arrangements. The ASU is effective for public business entities issuing financial statements for the annual periods beginning after December 15, 2018, and interim periods within those annual periods. The requirements of this ASU and its impact on the Company are currently being evaluated.

In June 2016, the FASB issued an update on Financial Instruments—Credit Losses (ASU 2016-13) Measurement of Credit Losses on Financial Instruments which (i) significantly changes the impairment model for most financial assets that are measured at amortized cost and certain other instruments from an incurred loss model to an expected loss model; and (ii) provides for recording credit losses on available-for-sale (AFS) debt securities through an allowance account. The update also requires certain incremental disclosures. The amendments in this update are effective for fiscal years beginning after December 15, 2020, including interim periods within those fiscal years. The requirements of this ASU and its impact on the Company are currently being evaluated.

In January 2017, the FASB issued an update (ASU 2017-04) to the standard on Intangibles—Goodwill and Other (Topic 350). To simplify the subsequent measurement of goodwill, the Board eliminated Step 2 from the goodwill impairment test. In computing the implied fair value of goodwill under Step 2, an entity had to perform procedures to determine the fair value at the impairment testing date of its assets and liabilities (including unrecognized assets and liabilities) following the procedure that would be required in determining the fair value of assets acquired and liabilities assumed in a business combination. The amendments in this Update modify the concept of impairment from the condition that exists when the carrying amount of goodwill exceeds its implied fair value to the condition that exists when the carrying amount of a reporting unit exceeds its fair value. An entity no longer will determine goodwill impairment by calculating the implied fair value of goodwill by assigning the fair value of a reporting unit to all of its assets and liabilities as if that reporting unit had been acquired in a business combination. Because these amendments eliminate Step 2 from the goodwill impairment test, they should reduce the cost and complexity of evaluating goodwill for impairment. A public business entity that is a U.S. Securities and Exchange Commission filer should adopt the amendments in this update for its annual or any interim goodwill impairment tests in fiscal years beginning after December 15, 2019. The requirements of this ASU are not expected to have material impact on the Company's Consolidated Financial Statements.

In August 2017, the FASB issued ASU No. 2017-12, Derivatives and Hedging (Topic 815): Targeted Improvements to Accounting for Hedging Activities, which amends and simplifies existing guidance in order to allow companies to more accurately present the economic effects of risk management activities in the financial statements. The standard is effective for fiscal years beginning after December 15, 2018, including interim periods within those years. Early adoption is permitted. The Company is currently evaluating the impact of the standard on its consolidated financial statements and related disclosures.

In February 2018, as a result of the enactment of the Tax Cuts and Jobs Act (the Tax Act), the FASB issued new accounting guidance on the reclassification of certain tax effects from AOCI to retained earnings. The optional guidance is effective January 1, 2019, with early adoption permitted. The Company is evaluating whether it will adopt the new guidance along with any impacts on the Company's financial position, results of operations and cash flows, none of which are expected to be material.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

SYNTEL INC. AND SUBSIDIARIES

RESULTS OF OPERATIONS

Net Revenues. The Company's revenues consist of fees derived from its Banking and Financial Services; Healthcare and Life Sciences; Insurance; Manufacturing; and Retail, Logistics and Telecom business segments. Net revenues for the three months ended March 31, 2018 increased to \$245.3 million from \$225.9 million for the three months ended March 31, 2017, representing an 8.6% increase. The Company's verticalization sales strategy focusing on Banking and Financial Services; Healthcare and Life Sciences; Insurance; Manufacturing; and Retail, Logistics and Telecom has enabled better focus and relationships with key customers. Further, our focus on execution and ongoing investments in new offerings such as digital modernization and automation have a potential to contribute growth in the business across service lines and geographic regions. The focus is to continue investments in more new offerings and geographical expansion. Worldwide utilized billable headcount as of March 31, 2018, increased by 4.1% to 17,423 employees as compared to 16,736 employees as of March 31, 2017. However, the growth in revenues was much higher when compared with the growth in the billable headcount. This is primarily because of a better utilization of onsite and offshore resources.

The Company believes its focus on specific industry segments such as Banking and Financial Services; Healthcare and Life Sciences; Insurance; Manufacturing; and Retail, Logistics and Telecom has enhanced its understanding of the critical business challenges faced by customers in these industries. The Company's ability to offer solutions for customers has also benefited from a strong foundation of industry knowledge. This, coupled with ongoing investments in customer engagement, has helped improve the Company's positioning with key customers. Further, our investments in intelligent automation, automation-powered modernization and cloud enablement services help our clients streamline their critical application and infrastructure layers. As of March 31, 2018, the Company had approximately 75.0% of its utilized billable workforce in India as compared to 75.7% as of March 31, 2017. The Company's top five clients accounted for 52.4% of the total revenues in the three months ended March 31, 2018, down from 56.3% of its total revenues in the three months ended March 31, 2017. The Company's top 10 clients accounted for 67.8% of the total revenues in the three months ended March 31, 2018 as compared to 71.2% in the three months ended March 31, 2017. The Company's top 4-30 clients accounted for 47.0% of the total revenues in the three months ended March 31, 2018, up from 43.3% of its total revenues in the three months ended March 31, 2017.

Cost of Revenues. The Company's cost of revenues consists of costs directly associated with billable consultants in the U.S. and offshore, including salaries, payroll taxes, benefits, relocation costs, immigration costs, finder's fees, trainee compensation and travel. The cost of revenues decreased to 62.8% of total revenue for the three months ended March 31, 2018, from 63.4% for the three months ended March 31, 2017. The 0.6% decrease in cost of revenues, as a percent of revenues, for the three months ended March 31, 2018, as compared to the three months ended March 31, 2017, was attributable primarily to increase in revenue, decrease in travel expense and relocation expense partly offset by increase in compensation cost primarily due to increase in headcount, increase in contract cost, increase in benefits cost, increase in immigration expenses, increase in training expenses and rupee appreciation. Salary increases are discretionary and determined by management. During the three months ended March 31, 2018, the Indian rupee has appreciated against the U.S. dollar, on average, 2.93% as compared to the three months ended March 31, 2017. This rupee appreciation negatively impacted the Company's gross margin by 37 basis points, operating income by 66 basis points and net income by 73 basis points, each as a percentage of revenue.

Banking and Financial Services Revenues. Banking and Financial Services revenues increased to \$106.4 million for the three months ended March 31, 2018, or 43.4% of total revenues from \$106.0 million for the three months ended March 31, 2017 or 46.9% of total revenues. The \$0.4 million increase was attributable primarily to revenues from new engagements contributing \$57.8 million largely offset by a \$36.2 million lost in revenues as a result of projects completion and a \$21.2 million net decrease in revenues from existing projects.

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Banking and Financial Services Cost of Revenues. Banking and Financial Services cost of revenues consists of costs directly associated with billable consultants in the U.S. and offshore, including salaries, payroll taxes, benefits, relocation costs, immigration costs, finder fees, trainee compensation and travel. Banking and Financial Services cost of revenues decreased to 60.4% of total Banking and Financial Services revenues for the three months ended March 31, 2018, from 62.8% for the three months ended March 31, 2017. The 2.4% decrease in cost of revenues, as a percent of revenues for the three months ended March 31, 2018, as compared to the three months ended March 31, 2017, was attributable primarily to increase in revenue, decrease in travel expenses and relocation expenses offset by increase in compensation cost primarily due to increase in headcount, increase in contract cost, increase in benefits cost, increase in immigration expenses and rupee appreciation.

Healthcare and Life Sciences Revenues. Healthcare and Life Sciences revenues increased to \$44.6 million for the three months ended March 31, 2018, or 18.2% of total revenues from \$37.6 million for the three months ended March 31, 2017, or 16.6% of total revenues. The \$7.0 million increase was attributable primarily to revenues from new engagements contributing \$11.5 million largely offset by a \$4.1 million lost in revenues as a result of projects completion and a \$0.4 million net decrease in revenues from existing projects.

Healthcare and Life Sciences Cost of Revenues. Healthcare and Life Sciences cost of revenues consists of costs directly associated with billable consultants in the U.S. and offshore, including salaries, payroll taxes, benefits, relocation costs, immigration costs, finder fees, trainee compensation and travel. Healthcare and Life Sciences cost of revenues increased to 63% of total Healthcare and Life Sciences revenues for the three months ended March 31, 2018, from 61.3% for the three months ended March 31, 2017. The 1.7% increase in cost of revenues, as a percent of revenues for the three months ended March 31, 2018, as compared to the three months ended March 31, 2017, was attributable to increase in compensation cost primarily due to increase in headcount, increase in contract cost, increase in benefits cost, increase in immigration expenses and rupee appreciation offset by decrease in travel expenses and decrease in relocation expenses.

Insurance Revenues. Insurance revenues increased to \$37.6 million for the three months ended March 31, 2018, or 15.3% of total revenues from \$32.4 million for the three months ended March 31, 2017, or 14.3% of total revenues. The \$5.2 million increase was attributable primarily to revenues from new engagements contributing \$9.0 million and a \$3.0 million net increase in revenues from existing projects largely offset by a \$6.8 million in lost revenues as a result of project completion.

Insurance Cost of Revenues. Insurance cost of revenues consists of costs directly associated with billable consultants in the U.S. and offshore, including salaries, payroll taxes, benefits, finder fees, trainee compensation and travel. Insurance cost of revenues increased to 66.1% of total insurance revenues for the three months ended March 31, 2018, from 66.0% for the three months ended March 31, 2017. The 0.1% increase in cost of revenues, as a percent of total revenues for the three months ended March 31, 2018, as compared to the three months ended March 31, 2017, was attributable primarily to increase in compensation cost primarily due to increase in headcount, increase in contract cost, increase in benefits cost, increase in immigration expenses and rupee appreciation offset by increase in revenue, decrease in travel expenses and decrease in relocation expenses.

Manufacturing Revenues. Manufacturing revenues increased to \$11.5 million for the three months ended March 31, 2018, or 4.7% of total revenues from \$9.5 million for the three months ended March 31, 2017, or 4.2% of total revenues. The \$2.0 million increase was attributable primarily to revenues from new engagements contributing \$6.8 million, largely offset by a \$3.1 million lost in revenues as a result of projects completion and a \$1.7 million net decrease in revenues from existing projects.

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Manufacturing Cost of Revenues. Manufacturing cost of revenues consists of costs directly associated with billable consultants in the U.S. and offshore, including salaries, payroll taxes, benefits, relocation costs, immigration costs, finder's fees, trainee compensation and travel. Manufacturing cost of revenues increased to 76.8% of total manufacturing revenues for the three months ended March 31, 2018, from 74.9% for the three months ended March 31, 2017. The 1.9% increase in cost of revenues for the three months ended March 31, 2018, as a percent of total Manufacturing revenues, as compared to the three months ended March 31, 2017, was attributable primarily to increase in compensation cost primarily due to increase in headcount, increase in contract cost, increase in benefits cost, increase in immigration expenses and rupee appreciation offset by decrease in travel expenses and decrease in relocation expenses.

Retail, Logistics and Telecom Revenues. Retail, Logistics and Telecom revenues increased to \$45.2 million for the three months ended March 31, 2018, or 18.4% of total revenues from \$40.4 million for the three months ended March 31, 2017, or 17.9% of total revenues. The \$4.8 million increase was attributable primarily to revenues from new engagements contributing \$6.8 million and a \$4.6 million net increase in revenues from existing projects, largely offset by a \$6.6 million in lost revenues as a result of project completion.

Retail, Logistics and Telecom Cost of Revenues. Retail, Logistics and Telecom, cost of revenues consists of costs directly associated with billable consultants in the U.S. and offshore, including salaries, payroll taxes, benefits, relocation costs, immigration costs, finder fees, trainee compensation and travel. Retail, Logistics and Telecom cost of revenues increased to 61.2% of total Retail, Logistics and Telecom revenues for the three months ended March 31, 2018, from 61.1% for the three months ended March 31, 2017. The 0.1% increase in cost of revenues, as a percent of revenues for the three months ended March 31, 2018, as compared to the three months ended March 31, 2017, was attributable primarily to increase in compensation cost primarily due to increase in headcount, increase in contract cost, increase in benefits cost, increase in immigration expenses and rupee appreciation offset by increase in revenue, decrease in travel expenses and decrease in relocation expenses.

Corporate Direct Costs—Cost of Revenues. Certain expenses, for cost centers such as Centers of Excellence, Architecture Solutions Group, certain portions of Research and Development, Cloud Computing, and Application Management, are not specifically allocated to specific segments because management believes it is not practical to allocate such expenses to individual segments as they are not directly attributable to any specific segment. Accordingly, these expenses are separately disclosed as Corporate Direct Costs and adjusted only against the Total Gross Profit.

Corporate Direct Costs cost of revenues decreased to 0.1% of total revenue for the three months ended March 31, 2018, from 0.2% for the three months ended March 31, 2017. The 0.1% decrease in cost of revenues, for the three months ended March 31, 2018, as compared to the three months ended March 31, 2017 was attributable primarily to increase in revenue, decrease in travel expenses and relocation expenses offset by increase in compensation cost primarily due to increase in headcount, increase in contract cost, increase in benefits cost, increase in immigration expenses and rupee appreciation.

Selling, General, and Administrative Expenses. Selling, general, and administrative expenses consist primarily of salaries, payroll taxes and benefits for sales, finance, administrative, and corporate staff; travel; telecommunications; business promotions; and marketing and various facility costs for the Company's global development centers and other offices.

Selling, general, and administrative expenses for the three months ended March 31, 2018 were \$26.99 million or 11% of total revenues, compared to \$30.25 million or 13.4% of total revenues for the three months ended March 31, 2017.

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Selling, general and administrative expenses for the three months ended March 31, 2018 were positively impacted by an increase in revenue of \$19.47 million that resulted in a 0.9% decrease in selling, general and administrative expenses as a percentage of total revenue. The overall decrease in selling, general and administrative expenses was attributable to decreases in (a) compensation of \$1.35 million on account of decrease in corporate staff, (b) facility related cost such as depreciation of \$0.52 million, office expense of \$0.38 million and office rent of \$0.34 million primarily due to closure of facilities, (c) travel expense of \$0.25 million, (d) corporate expenses of \$0.59 million primarily due to higher provision for doubtful debt in the first quarter of 2017 compared to the provision in the first quarter of 2018 impact \$1.35 million, the impact of a reduction in legal provision of \$0.66 million partially offset by a decrease in foreign exchange gain of \$1.42 million (gain of \$0.17 million in the first quarter of 2018 versus a gain of \$1.59 million in the first quarter of 2017). These decreases are partially offset by increase in training and recruiting \$0.17 million.

Other Income (Expense), Net. Other income (expense), net includes interest and dividend income, gains and losses on forward contracts, gain and losses from the sale of securities, other investments, treasury operations, non-service components of post-retirement benefit cost and interest expenses on loans and borrowings.

Other income (expense), net for the three months ended March 31, 2018 was \$(2.17) million or 0.9% of total revenues, compared to \$(3.20) million or 1.4% of total revenues for the three months ended March 31, 2017. The increase in other income (expense), net of \$1.03 million was primarily attributable to a decrease in interest expense of \$0.94 million and an increase in gains from the sale of mutual funds of \$0.13 million.

Income Taxes

The Company records provisions for income taxes based on enacted tax laws and rates in the various taxing jurisdictions in which it operates. In determining the tax provisions, the Company provides for tax uncertainties in income taxes, when it is more likely than not, based on the technical merits, that a tax position would not be sustained upon examination. Such uncertainties, which are recorded in income taxes payable, are based on management's estimates and accordingly, are subject to revision based on additional information. The provision no longer required for any particular tax year is credited to the current period's income tax expenses. Conversely, in the event of a future tax examination, any additional tax expense not previously provided for will be recognized in the period in which the actual liability is concluded or management determines that the Company will not prevail on certain tax positions taken in filed returns, based on the "more likely than not" concept.

The U.S. Government and state tax authorities are expected to continue to issue guidance regarding the tax legislation commonly referred to as the Tax Cuts and Jobs Act of 2017 (the "Tax Act"), which may result in adjustments to our provisional estimates of deferred tax charge of \$0.9 million was recorded as at December 31, 2017. The adjustments to net deferred tax liabilities are provisional amounts estimated based on information available as of December 31, 2017. These amounts are subject to change as we obtain information necessary to complete the calculations. We will recognize any changes to the provisional amounts as we refine our estimates of the cumulative temporary differences, including those related to immediate deduction for qualified property, and our interpretations of the application of the Tax Act. The Company has recorded BEAT in the effective tax rate, which was based on annual estimated payments to foreign related parties. We are continuing to analyze certain aspects of the Tax Act and may refine our estimates, which could potentially affect the measurement of our net deferred tax assets or give rise to new deferred tax amounts. The final determination of the re-measurement of our net deferred tax assets and the transition tax will be completed as additional information becomes available, but no later than one year from the enactment date.

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During the three months ended March 31, 2018 and 2017, the effective income tax rates were 26.5% and 22.1%, respectively.

The effective tax rate for the three months ended March 31, 2018, was impacted by reduction in the U.S. federal tax rate from 35% to 21% due to the Tax Cuts and Jobs Act, 2017. Further, the effective tax rate was impacted by a permanent difference due to the tax on payments to foreign related party as BEAT payments. The foreign effective tax rate was 22.4%, which was higher by 1.4% as compared to the reduced federal Tax rate of 21%.

During the three months ended March 31, 2017, the effective income tax rates was 22.1%. The effective tax rate for the three months ended March 31, 2017, was impacted by a one-time reversal of valuation allowance of \$2.92 million and an additional charge of \$0.9 million (net of federal tax benefits) of state income tax on repatriation. Without the above, the effective tax rate for the three months ended March 31, 2017 would have been 26.2%.

Other Comprehensive Income (Loss)

Other comprehensive income (loss) consists of foreign currency translation adjustments, gain (losses) on cash flow hedges, unrealized gains (losses) on debt securities and a component of a defined benefit plan. During the three months ended March 31, 2018 the other comprehensive loss amounted to \$0.4 million, primarily attributable to foreign currency translation adjustments of \$2.5 million and effective portion of gains on the cash flow hedge reserve on Swap of \$2.9 million.

During the three months ended March 31, 2017, other comprehensive income amounted to \$6.8 million, primarily attributable to foreign currency translation adjustments of \$6.2 million and effective portion of gains on the cash flow hedge reserve on Swap of \$1.0 million.

FINANCIAL POSITION

Cash and Cash Equivalents and Short-term investments: Cash and cash equivalents and short term investments decreased to \$72.5 million at March 31, 2018 from \$74.1 million at March 31, 2017.

LIQUIDITY AND CAPITAL RESOURCES

The Company generally has financed its working capital needs through operations. The Mumbai, Chennai, Pune (India) and other expansion programs are financed from internally generated funds. The Company's cash and cash equivalents consist primarily of certificates of deposit and cash deposited in banks. These amounts are held by various banking institutions including U.S.-based and India-based banks. As of March 31, 2018, the total cash and cash equivalents and short term investment balances was \$72.5 million. Out of that balance, \$49.8 million was held by Indian subsidiaries and was composed of \$16.3 million held in U.S. dollars with the balance of the amount held in Indian rupees. The Company believes that the amount of cash and cash equivalents outside the U.S. will not have a material impact on liquidity.

The Board of Directors authorized a stock repurchase plan under which the Company may repurchase shares of common stock with a total value not to exceed \$60 Million. The stock repurchase plan is authorized to continue through December 31, 2018. Repurchases under the Company's new program may be made in open market or privately negotiated transactions or through a Rule 10b5-1 plan in compliance with Securities and Exchange Commission Rule 10b-18, subject to market conditions, applicable legal requirements, and other relevant factors. Any repurchased common stock will be available for use in connection with the Company's incentive plan and for other corporate purposes. During the three months ended March 31, 2018, the Company has not purchased any shares of its Common Stock under the stock repurchase plan.

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Net cash provided by operating activities was \$37.5 million for the three months ended March 31, 2018, consisting principally of net income from operations, a decrease in accrued payroll and other liabilities, offset by an increase in account receivable and an increase in other assets. The number of days sales outstanding in net accounts receivable was approximately 56 days and 59 days as of March 31, 2018 and 2017, respectively. The decrease in the number of day's sales outstanding in net accounts receivable was due to higher collections during the corresponding period in 2018.

Net cash used by investing activities was \$6.5 million for the three months ended March 31, 2018, consisting principally of the purchase of mutual funds of \$81.2 million, purchase of term deposits with banks of \$0.8 million and \$2.1 million of capital expenditures primarily for the construction/acquisition of the Global Development Center at Pune, the Knowledge Process Outsourcing facility at Mumbai and an additional facility in Chennai, the acquisition of computers, software and communications equipment offset by \$77.4 million from sales of mutual funds and \$0.2 million from maturities of term deposits with banks.

Net cash used by financing activities was \$85.6 million for the three months ended March 31, 2018, consisting principally of the repayment of loans and borrowing.

On September 12, 2016, the Company entered into a new credit agreement ("Senior Credit Facility"), as amended as of October 26, 2016 and July 18, 2017 (the "Second Amendment"), with Bank of America, N.A, as administrative agent, L/C issuer and swing line lender, the other lenders party thereto, and Merrill, Lynch, Pierce, Fenner & Smith Incorporated, as sole lead arranger and sole bookrunner for \$500 million in credit facilities consisting of a five-year term loan facility of \$300 million (the "Term Loan") and a five-year revolving credit facility of \$200 million (the "Revolving Facility"). The maturity date of the Senior Credit Facility is September 11, 2021. The Revolving Facility allows for the issuance of letters of credit and swingline loans. The Senior Credit Facility was guaranteed by two of the Company's domestic subsidiaries, SkillBay and Syntel Consulting (collectively, the "Guarantors"). In connection with the Senior Credit Facility, the Company and the Guarantors also entered into a related security and pledge agreement granting a security interest in the assets of the Company and the Guarantors, including, without limitation, a pledge of 65% of the equity interests in Syntel India. The Second Amendment modified the Senior Credit Facility to allow the Company to make additional restricted payments in an aggregate amount not to exceed \$50,000,000 so long as the Company had not defaulted and remained in compliance with the financial covenants set forth in the Senior Credit Facility on a pro forma basis. On September 1, 2017, SkillBay and Syntel Consulting were merged with and into Syntel, Inc. No approvals or amendments were required under the terms of the Senior Credit Facility for this merger among parties to the agreement.

The interest rates applicable to the Senior Credit Facility other than in respect of swing line loans are LIBOR plus 1.50% or, at the option of the Company, the Base Rate (to be defined as the highest of (x) the Federal Funds Rate [as that term is defined in the Senior Credit Facility plus 0.50%, (y) the Bank of America prime rate, or (z) LIBOR plus 1.00%) plus 0.50%. Each swingline loan shall bear interest at the Base Rate plus 0.50%. In no event shall LIBOR be less than 0% per annum.

As of March 31, 2018, the interest rate was 3.38% for the Term Loan.

The Company has also hedged interest rate risk on the entire Term Loan of \$300 million by entering into the Swap. The Pay Fixed component of the Swap is fixed at 3.16%. The Company has designated the Swap in a hedging relationship with the Term Loan. The Swap is recorded at fair value and a gain of \$2.9 million and \$1.0 million during the three months ended March 31, 2018 and 2017 is recorded in "Accumulated other comprehensive income" with the corresponding adjustment in other current assets and other non-current assets.

With the interest rates charged on the Senior Credit Facility being variable, the fair value of the Senior Credit Facility approximates the reported value as of March 31, 2018, as it reflects the current market value.

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The Term Loan provides for the principal payments as under:

<u>Beginning from</u>	<u>Period</u>	<u>Until</u>	<u>Amount (in millions per quarter)</u>
October 31, 2017		September 30, 2018	5.625
October 31, 2018		June 30, 2021	7.500

During the three months ended March 31, 2018, \$5.6 million principal payments were made toward the term loan and \$80.0 million principal payments were made toward the revolving credit facility.

The Senior Credit Facility requires compliance with certain financial ratios and covenants. As of March 31, 2018, the Company was in compliance with all financial covenants.

As of March 31, 2018 the outstanding balances of the Term Loan and Revolving Facility, including accrued interest, were \$273.1 million and \$Nil (net of \$0.7 million unamortized debt issuance cost), respectively. As of December 31, 2017 the outstanding balances of the Term Loan and Revolving Facility, including accrued interest, were \$278.9 million and \$79.8 million (net of \$0.7 million unamortized debt issuance cost), respectively.

Future scheduled payments on the Senior Credit Facility, at March 31, 2018 are as follows:

		(In thousands)
	Term Loan	Revolving Facility
2018	\$ 18,750	
2019	\$ 30,000	
2020	\$ 30,000	
2021	\$195,000	\$ —
Total	<u>\$273,750</u>	<u>\$ —</u>

CRITICAL ACCOUNTING POLICIES

We believe the following critical accounting policies, among others, involve the more significant judgments and estimates used in the preparation of our consolidated financial statements. The Company has discussed critical accounting policies and the estimates with Audit Committee of the Board of Directors.

Revenue Recognition. Revenue recognition is the most significant accounting policy for the Company. Revenue from time-and-material contracts are recognized over time at the amount for which the Company has a right to invoice because such amounts correspond directly with the value provided to the customer to date. Customers are generally invoiced on a monthly basis and consideration is payable when invoiced. During the three months ended March 31, 2018 and 2017 revenues from time and material contracts constituted 56% and 57%, respectively, of total revenues. Revenue from fixed-price application management maintenance and support engagements is recognized over time as the Company satisfies the performance obligations, which generally results in straight-line revenue recognition as services are performed continuously over the term of the engagement. During the three months ended March 31, 2018 and 2017, revenues from fixed price application management and support engagements constituted 39% and 36% of total revenues, respectively.

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Revenue on fixed-price application development and integration projects is recognized over time based on the actual services provided through the end of the reporting period as a proportion of the total services to be provided. This is determined based on the actual labor hours incurred relative to the total expected labor hours, as it best depicts the transfer of goods and services to the customers. During the three months ended March 31, 2018 and 2017, revenues from fixed price application development and integration contracts constituted 5% and 7% of total revenues, respectively.

Significant Accounting Estimates

The preparation of the consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenues and expenses for the reporting period. By their nature, these estimates and judgments are subject to an inherent degree of uncertainty. The Company bases its estimates and judgments on historical experience and on various other assumptions that are believed to be reasonable under the circumstances. Actual results could differ from those estimates.

Revenue Recognition. The use of the input-based measure of progress method of accounting in case of fixed-price development contracts requires that the Company make estimates about its future efforts and costs, based on the percentage of hours incurred relative to total estimated hours, for such contracts. While the Company has procedures in place to monitor the estimates throughout the performance period, such estimates are subject to change as each contract progresses. Any resulting increases or decreases in estimated revenues or costs are reflected in statement of comprehensive income in the period in which the circumstances that give rise to the revision become known by management. In the event that a loss is anticipated on a particular contract, a provision is made for the estimated loss.

Allowance for Doubtful Accounts. The Company records an allowance for doubtful accounts based on a specific review of aged receivables. As of March 31, 2018 and December 31, 2017, the allowance for doubtful accounts was \$0.05 million and \$0.0 million, respectively. The provision for the allowance for doubtful accounts is recorded in selling, general and administrative expenses. These estimates are based on our assessment of the probable collection from specific client accounts, the aging of the accounts receivable, analysis of credit data, bad debt write-offs and other known factors.

Income Taxes—Estimates of Effective Tax Rates and Reserves for Tax Contingencies. The Company records provisions for income taxes based on enacted tax laws and rates in the various taxing jurisdictions in which it operates.

In determining the tax provisions, the Company also reserves for tax contingencies based on the Company's assessment of future regulatory reviews of filed tax returns. Such reserves, which are recorded in income taxes payable, are based on management's estimates and accordingly are subject to revision based on additional information. The reserve no longer required for any particular tax year is credited to the current year's income tax provision.

The U.S. Government and state tax authorities are expected to continue to issue guidance regarding the Tax Cuts and Jobs Act of 2017, which may result in adjustments to our provisional estimates. We are continuing to analyze certain aspects of the Act and may refine our estimates, which could potentially affect the measurement of our net tax assets or give rise to new deferred tax amounts. The final determination of the re-measurement of our net deferred tax assets and the transition tax will be completed as additional information becomes available, but no later than one year from the enactment date.

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Accruals for Legal Expenses and Exposures. The Company is party to various legal actions arising in the ordinary course of business, including litigation and governmental and regulatory controls. The Company's estimates regarding legal contingencies are based on information known about the matters and its experience in contesting, litigating and settling similar matters. It is the opinion of management with respect to pending or threatened litigation matters that unfavorable outcomes are neither probable nor remote and that estimates of possible loss are not able to be made. Although actual amounts could differ from management's estimate, none of the pending or threatened actions are believed by management to involve future amounts that would be material to the Company's financial position or results of operations.

The Company estimates the costs associated with known legal exposures and their related legal expenses and accrues reserves for either the probable liability, if that amount can be reasonably estimated, or otherwise the lower end of an estimated range of potential liability. As at March 31, 2018 and December 31, 2017 there was no accrual related to litigation.

Undistributed earnings of foreign subsidiaries.

During the three months ended September 30, 2016, and after a comprehensive review of anticipated sources and uses of capital both domestically and abroad, as well as other considerations, the Board of Directors determined that it was in the best interests of the Company and its shareholders to declare a special cash dividend of fifteen dollars (\$15.00) per share. In conducting this evaluation, the Board of Directors considered, among other factors, the operational and financial objectives of the Company, long-term and short-term capital needs, the Company's projections on growth and working capital needs, planned uses of U.S. and foreign earnings, the available sources of liquidity in the U.S., and growth plans outside of the U.S. As part of this evaluation, the Company determined that certain amounts which had been previously designated for internal and external expansion and investment at its foreign subsidiaries were no longer required for these purposes. The special cash dividend was funded through a one-time repatriation of approximately \$1.03 billion (net of foreign income tax of \$210 million paid outside of the U.S) of cash held by the Company's foreign subsidiaries and a portion of borrowings under the new Senior Credit Facility. In connection with the one-time repatriation, the Company recognized a one-time tax expense of approximately \$270.6 million (net of foreign tax credits) in the third quarter of 2016. The Company has recorded additional state tax of \$0.9 million, attributable to the above repatriation, in the quarter ended March 31, 2017. The Company has reversed \$6.26 million relating to the true up of tax provisions including the impact of foreign exchange rates, in the computation of the tax related to the dividend repatriation, upon the finalization of the Federal tax return attributable to the above repatriation, in the quarter ended September 30, 2017.

Management regularly evaluates foreign earnings to determine whether future foreign earnings that accumulate will be permanently invested outside the U.S. In conducting this evaluation, management considers, among other factors, the operational and financial objectives of the Company, long-term and short-term capital needs, the Company's projections on growth and working capital needs, planned uses of U.S. and foreign earnings, the available sources of liquidity in the U.S., and growth plans outside of the U.S. The Company provides dividend distribution taxes on any foreign earnings in excess of these requirements. The March 31, 2018 provision includes the impact of certain foreign earnings that are not permanently invested. If in the future, management were to conclude that any additional portion of foreign earnings will not be permanently reinvested outside the U.S., this would result in an additional provision for income taxes, which could affect the Company's future effective tax rate. If the Company determines to repatriate all undistributed repatriable earnings of foreign subsidiaries as of March 31, 2018, the Company would have accrued taxes of approximately \$33.7 million.

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Goodwill

In accordance with guidance on goodwill impairment in the FASB Codification, goodwill is evaluated for impairment at least annually. Management believes goodwill was not impaired at March 31, 2018.

FORWARD LOOKING STATEMENTS

Certain statements and information contained in Management’s Discussion and Analysis of Financial Condition and Results of Operations and other sections of this report, including the allowance for doubtful accounts, contingencies and litigation, potential tax liabilities, interest rate or foreign currency risks, and projections regarding our liquidity and capital resources, could be construed as forward looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Forward-looking statements include statements containing words such as “could,” “expects,” “may,” “anticipates,” “believes,” “estimates,” “plans,” and similar expressions. In addition, the Company or persons acting on its behalf may, from time to time, publish other forward looking statements. Such forward looking statements are based on management’s estimates, assumptions and projections and are subject to risks and uncertainties that could cause actual results to differ materially from those discussed in the forward looking statements.

Although management believes that the expectations, forecasts and goals reflected in these forward-looking statements are reasonable, actual results could differ materially for a variety of reasons, including, without limitation, the risks and uncertainties detailed in “Item 1A. Risk Factors” in the Company’s annual report on Form 10-K for the year ended December 31, 2017.

Other factors not currently anticipated may also materially and adversely affect our results of operations, cash flows, financial position and prospects. There can be no assurance that future results will meet expectations. While we believe that the forward-looking statements in this Quarterly Report on Form 10-Q are reasonable, you should not place undue reliance on any forward-looking statement. In addition, these statements speak only as of the date made. We do not undertake, and expressly disclaim any obligation to update or alter any statements, whether as a result of new information, future events or otherwise, except as required by applicable law.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK.

The Company is exposed to the impact of interest rate changes and foreign currency fluctuations.

Interest Rate Risk

The Company considers investments purchased with an original maturity of less than three months at date of purchase to be cash equivalents. The following table summarizes the Company’s cash and cash equivalents and investments in marketable securities:

	March 31, 2018	December 31, 2017
	<i>(in thousands)</i>	
ASSETS		
Cash and cash equivalents	\$ 41,373	\$ 95,994
Short-term investments	31,140	26,501
Total	<u>\$ 72,513</u>	<u>\$ 122,495</u>

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As of March 31, 2018, the total cash and cash equivalents and short-term investment balance was \$72.51 million. Out of the above, an amount of \$49.8 million was held by Indian subsidiaries which were comprised of an amount of \$16.3 million held in U.S. dollars with the balance of the amount held in Indian rupees. The Company believes that the amount of cash and cash equivalents outside the U.S. will not have a material impact on liquidity.

The Company's exposure to market rate risk for changes in interest rates relates primarily to its investment portfolio and its senior credit facility. The Company does not use derivative financial instruments in its investment portfolio. The Company's investments are in high-quality Indian Mutual Funds and, by policy, limit the amount of credit exposure to any one issuer. At any time, changes in interest rates could have a material impact on interest earnings for our investment portfolio. The Company strives to protect and preserve our invested funds by limiting default, market and reinvestment risk. Investments in interest earning instruments carry a degree of interest rate risk. Floating rate securities may produce less income than expected if there is a decline in interest rates. Due in part to these factors, the Company's future investment income may fall short of expectations, or the Company may suffer a loss in principal if the Company is forced to sell securities, which have declined in market value due to changes in interest rates as stated above.

The currency composition of the investment portfolio also impacts the investment income generated by the Company. Investment income generated from the Indian rupee denominated investment portfolio is higher than that generated by the U.S. dollar denominated investment portfolio. As at March 31, 2018 and December 31, 2017, the Company held 46% and 23% of total funds in Indian rupees.

The Company is also exposed to variable interest rate risk under the Senior Credit Facility. In connection with the Senior Credit Facility, the Company entered into an Interest Rate Swap arrangement (the "Swap") on November 30, 2016 to hedge interest rate risk on the Term Loan. The Swap is designed to reduce the variability of future interest payments with respect to the term loan by effectively fixing the annual interest rate payable on the Term Loan's outstanding principal.

The "IRS" is recorded at fair value and gain arising of \$2.9 million during the period is recorded in "Accumulated other comprehensive income" with the corresponding debit in other current assets and Deferred income taxes and other non-current assets.

The Company does not use derivative instruments for speculative purpose.

A hypothetical decrease in benchmark interest rates of up to 1.0% would have resulted in a decrease of approximately \$7.4 million in the fair value of the IRS as of March 31, 2018. Whereas a hypothetical increase in benchmark interest rates of up to 1.0% would have resulted in an increase in the fair value of the IRS of approximately \$7.1 million as of March 31, 2018.

Foreign Currency Risk

The Company's sales are primarily sourced in the United States of America and its subsidiary in the United Kingdom and are mostly denominated in U.S. dollars or UK pounds, respectively. Its foreign subsidiaries, primarily Indian entities, incur most of their expenses in the local currency, i.e. Indian rupees. All foreign subsidiaries use the local currency as their functional currency. The Company's business is subject to risks typical of an international business, including, but not limited to differing economic conditions, changes in political climate, differing tax structures, other regulations and restrictions, and foreign exchange rate volatility. Accordingly, the Company's future results could be materially adversely impacted by changes in these or other factors. The risk is partially mitigated as the Company has sufficient resources in the respective local currencies to meet immediate requirements. The Company is also exposed to foreign exchange rate fluctuations as the financial results of foreign subsidiaries are translated into U.S. dollars in consolidation. As exchange rates vary, these results, when translated, may vary from expectations.

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During the three months ended March 31, 2018, the Indian rupee has depreciated against the U.S. dollar, on average, 0.16% as compared to the three months ended December 31, 2017. This rupee depreciation positively impacted the Company's gross margin by 2 basis points, operating income by 3 basis points and net income by 4 basis points, each as a percentage of revenue. The Indian rupee denominated cost of revenues and selling, general and administrative expense was 25.5% and 87.4% of the expenses, respectively.

The rupee depreciation has resulted in foreign currency translation adjustments of \$2.5 million, during the three months ended March 31, 2018, which has been reported as other comprehensive loss.

Although the Company cannot predict future movement in interest rates or fluctuations in foreign currency rates, the Company currently anticipates that interest rate risk or foreign currency risk may have a significant impact on the financial statements. In order to limit the exposure to fluctuations in foreign currency rates, when the Company enters into foreign exchange forward contracts, where the counter party is a bank, these contracts may also have a material impact on the financial statements.

During the three months ended March 31, 2018, the Company did not enter into new foreign exchange forward contracts. At March 31, 2018, no foreign exchange forward contracts were outstanding.

The Company managed exposure to interest risk by investing in high-quality Indian Mutual Funds, by adhering to policies that limit the amount of credit exposure to any one issuer, by avoiding use of any derivative financial instruments, by entering into foreign exchange forward contracts and option contracts with only financially sound banks that have passed Syntel internal review to hedge no more than 100% of the Company's India-based entity revenue, and by generally, limiting foreign exchange forward contracts and option contracts to maturities of one to six months. The Company also specifically discloses any net gain or loss on contracts, which are not designated as hedges, under the heading of "Other Income (expense), net" in the Statement of Income.

ITEM 4.CONTROLS AND PROCEDURES

Disclosure Controls and Procedures

The Company's management evaluated, with the participation of the Company's principal executive officers (the Chairman of the Board, Chief Executive Officer and Chief Financial Officer), the effectiveness of the Company's disclosure controls and procedures (as defined in Rule 13a-15(e) under the Securities and Exchange Act of 1934) as of the end of the period covered by this report. Based on that evaluation, the principal executive officers have concluded that the Company's disclosure controls and procedures were effective, at a reasonable assurance level, as of the end of the period covered by this report.

Our management is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Exchange Act Rules 13a-15(f). We maintain internal control over financial reporting designed to provide reasonable, but not absolute, assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate. Therefore, internal control over financial reporting determined to be effective provides only reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles.

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Changes in Internal Control over Financial Reporting

There has been no change in the Company's internal control over financial reporting that occurred during the quarter covered by this report that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting. We implemented internal controls to ensure we adequately evaluated our contracts and properly assessed the impact of the new accounting standard related to revenue recognition on our financial statements to facilitate its adoption on January 1, 2018. There were no significant changes to our internal control over financial reporting due to the adoption of the new revenue standard.

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PART II

OTHER INFORMATION

Item 1. Legal Proceedings.

While the Company is a party to ordinary routine litigation incidental to the business, the Company is not currently a party to any material legal proceeding or governmental investigation. In the opinion of our management, the outcome of such litigation, if decided adversely, is not expected to have a material adverse effect on our quarterly or annual operating results, cash flows or consolidated financial position.

Item 1A. Risk Factors.

There have been no material changes in the Company's risk factors as disclosed in the Company's annual report on Form 10-K for the year ended December 31, 2017.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

The Board of Directors authorized a stock repurchase plan under which the Company may repurchase shares of common stock with a total value not to exceed \$60 Million. The stock repurchase plan is authorized to continue through December 31, 2018. Repurchases under the Company's new program may be made in open market or privately negotiated transactions or through a Rule 10b-5 plan in compliance with Securities and Exchange Commission Rule 10b-18, subject to market conditions, applicable legal requirements, and other relevant factors. Any repurchased common stock will be available for use in connection with the Company's incentive plan and for other corporate purposes. During the three months ended March 31, 2018, the Company has not purchased any shares of its Common Stock under the stock repurchase plan.

The following information describes the Company's stock repurchases during the first quarter of the fiscal year ended December 31, 2018.

Period	Total number of shares (or units) purchased	Average price paid per share (or unit) including other charges	Total number of shares (or units) purchased as part of publicly announced plans or programs	Maximum number (or approximate dollar value) of shares (or units) that may yet be purchased under the plans or programs
January 1, 2018 — January 31, 2018	—	—	—	\$ 43,825,501
February 1, 2018 — February 28, 2018	—	—	—	\$ 43,825,501
March 1, 2018 — March 31, 2018	—	—	—	\$ 43,825,501
Total				\$ 43,825,501

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Item 6. Exhibits.

The Company's Chairman shares certain principal executive officer responsibilities with the Company's Chief Executive Officer and President. Therefore, in accordance with Rule 13a-14(a)/Rule 15d-14(a), both the Chairman and the Chief Executive Officer and President sign a 302 certification and the 906 certification as principal executive officers.

Exhibits

Exhibit No.	Description
10.1	Employment Agreement, dated March 12, 2018 between the Company and Sameer Arora.
31.1	Rule 13a-14(a)/15d-14(a) Certification of Principal Executive Officer.
31.2	Rule 13a-14(a)/15d-14(a) Certification of Principal Executive Officer.
31.3	Rule 13a-14(a)/15d-14(a) Certification of Principal Financial Officer.
32	Section 1350 Certification of Principal Executive Officers and Principal Financial Officer.
101.INS	XBRL Instance Document
101.SCH	XBRL Taxonomy Extension Schema
101.CAL	XBRL Taxonomy Extension Calculation Linkbase
101.DEF	XBRL Taxonomy Extension Definition Linkbase
101.LAB	XBRL Taxonomy Extension Label Linkbase
101.PRE	XBRL Taxonomy Extension Presentation Linkbase

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

SYNTEL, INC.

Date: May 03, 2018

/s/ Rakesh Khanna

Rakesh Khanna,
Chief Executive Officer, President and
Director (principal executive officer)

Date: May 03, 2018

/s/ Anil Agrawal

Anil Agrawal,
Chief Financial Officer and
Chief Information Security Officer
(principal financial officer and
principal accounting officer)



Terms and Conditions

You shall be governed by the following Terms and Conditions of Service during the employment with the Company. The company reserves the right to change/modify any of the Terms and Conditions (T&C), of Employments and/or Company Policies/Regulations/Code of Conduct etc. and these Terms and Conditions shall be subject to amendments from time to time. The Company shall inform all the employees about all such policies from time to time by way of electronic mail and/or through its online portals/webpages etc. The employee shall be deemed to have agreed the same. These Terms and conditions of this Employment Contract, any other agreement signed with the Company or with any member of Syntel group of companies and any other Policies and guidelines that are provided by the Company in the Human Resources (herein referred as "HR") Portal or as a part of the HR Policy, Information Security Policy, Policy on non- compete, confidentiality and data protection, and any other directive whether issued by way of emails or written notifications by the Company shall all be termed as "Terms of Employment" and You shall abide by the same at all times during the term of employment and beyond to the extent such terms survive the employment term.

1. Statement of Facts

The appointment is being made on basis of Your Job Application Form and is on reliance of the contents of Your resume and other information provided by You during the course of interview and other mutual discussions. Any misleading, incorrect or fraudulent information, either written or verbal, provided by You, shall result in termination of employment forthwith at the sole discretion of the Company and You shall be liable to fully indemnify the Company for any losses suffered by the Company in this regard which shall be without prejudice and in addition to any other action/legal proceeding that the Company may take against You.

2. Work Related

- 2.1 You shall devote Your full time and attention to the duties assigned to You by the Company and shall not be engaged/ involved/ interested or undertake any direct/ indirect employment/ business/ work/ assignment etc. whether full or part time and whether paid or unpaid or for any consideration or not, during or outside Your working hours), unless You have obtained Our prior written consent or during or during the term of Your employment (including any Notice Period. "Period of Notice" is defined in Section 16 without prior written permission of the Company.
- 2.2 You shall use Your best efforts in the performance of employment duties assigned to You from time to time and at all times, act in good faith, with honesty and integrity and in the best interests of the Company. You shall comply with all rules, regulations and procedures established by the Company in fulfilling Your duties while in employment with the Company.
- 2.3 In addition to the duties assigned to You, You may be required to undertake other reasonable duties from time to time, for the Company and/or any Syntel group Companies as per the discretion of the company. The Company reserves the right to transfer You to any suitable alternative position either within the Company or within any member of Syntel group Companies reasonably within Your capabilities, according to the requirements of the Company. You shall not refuse to carry out any assignment solely on the grounds that it has not been part of Your usual duties during Your employment. You shall also not be entitled to any additional compensation for carrying out any job which, in the opinion of the Company, is equivalent to the job You have been assigned earlier.

Employee Signature: /s/ Sameer Arora

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The contents of this document are company privileged, and should be treated as confidential.

2.4 Your appointment and continuous employment with the Company is subject to You being found and remaining medically (both Physically and mentally) fit. The Company reserves the right to ask You to undergo medical examination as and when considered necessary. If You are not medically fit to perform the obligations/ duties as an employee, the Company reserves the right to terminate Your employment since continued medical fitness is a pre-condition for continued employment.

3. Location

The Company is fully entitled to place You at any of its location in India or abroad or at the Company's customer location in India or outside India as the Company deems appropriate based on its business requirements. You shall also be subject to any transfer by the Company on a temporary or permanent basis to other job functions, departments or locations or to any member of Syntel group companies, based on the Company's business requirements. Any rejection or non-acceptance by You shall be deemed to be a breach of the Terms of Employment and subject to disciplinary action including but not limited to termination of employment by the Company.

4. Entitlement to Work

Procurement and timely renewal of relevant work permit in India shall solely be Your responsibility and the Company shall render reasonable assistance and support on documents that You may require for this purpose. Your employment is subject to and conditional on You being legally entitled to live and work (for the Company) in India. You undertake to notify the Company immediately if You cease to be so entitled, in which event Your employment shall be deemed terminated and no compensation (with the exception of statutory dues payable, if any) shall be payable to You by the Company. The Company shall not be responsible for any liability arising thereof.

5. Probationary Period

Please refer to Your Employment Contract for the eligibility of the appropriate clause.

For Lateral Hire -

You shall be on probation for a period of 6 (six) months from the date of commencement of Your service, which is liable for extension at the sole discretion of the Company "Probation Period".

If Your standard of performance, attendance or conduct is unsatisfactory at any time during this period, You may be dismissed with or without reference to our disciplinary procedure as may be applicable.

On successful completion of the probation period, Your services shall be confirmed in writing by the Company.

For Trainee Hire -

You shall be on training for a period of one year, or any other period as the Company deems necessary, from the date of commencement of Your service and You shall be required to sign a separate agreement, by way of which You agree to remain in the employment of the Company during such period of training, and for a period of one year thereafter. Such agreement shall also form part of Your employment terms with the Company. If Your standard of performance, attendance or conduct is unsatisfactory at any time during this period, You may be dismissed with or without reference to our disciplinary procedure as may be applicable.

On successful completion of training, Your services shall be confirmed in writing by the Company and thereafter, subject to any other agreement or understanding between You and the Company.

6. Integrity and Professionalism:

6.1 The Company may conduct various checks, including but not limited to reference checks/ background checks and drug test (through a third party agency) at its sole discretion to verify and authenticate the details and all the documents furnished by You to the Company.

Employee Signature: /s/ Sameer Arora

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Background Check includes but is not limited to verification of Your employment history and qualifications. The Company reserves the right to make suitable formal/informal checks with the educational institutions and Your former employers and of any other agencies/institutions, at its own discretion and You shall be deemed to have consented the Company to do so.

6.2 The Company may withdraw the offer of employment (if applicable) or terminate Your employment, in case the result of any background screening check (which may be conducted at any time prior to or during Your employment) or an act on Your part demonstrates (at the discretion of the Company) that You shall not be able to carry out the inherent requirements of Your employment to the Company's standards of integrity and professionalism.

7. Former Employer/s

7.1 In the event of You becoming party to any proceeding/(s) brought by any former employer at any time during or after Your employment with the Company, You recognize and agree that You shall have full and sole responsibility of responding to any such action or proceeding and that the Company shall have no responsibility whatsoever to participate in Your response to any such action or proceeding whether at Your own costs or otherwise. You agree that You are not expected, at any time, to disclose, to the Company and/or any member of Syntel group companies or its directors, officers or agents, the trade secrets or any other confidential information of Your former employer or any other entity.

7.2 You have represented to the Company that You are not subject or party to any restrictive covenant, non-compete, non-solicitation, intellectual property, or confidentiality agreement or any other agreement that would limit or restrict Your scope and ability to work in any way/any location for Syntel or any member of Syntel group of Companies.

7.3 You have represented that You are not bound by any previous agreement in any way whatsoever from Your previous employment that would limit or restrict Your scope of ability to work in any way for Syntel or any member of Syntel group of Companies. In the event of You having any obligation binding from Your previous employer, You undertake to declare and hold the Company harmless and not responsible thereby releasing the Company from any such dispute related to Your previous employment.

7.4 In case of any breach or misrepresentation on Your part in the above, the Company reserves its right to terminate Your services forthwith which shall be without prejudice to the right of the Company to be indemnified by You in respect of any litigation/proceedings that the Company or any member of Syntel group of Companies may have to face on account of Your breach or misrepresentation as above.

8. Hours of Work

8.1 Regular office hours are from 9:00 am to 6:15 pm, with sufficient break period for lunch / snack / tea at all India Offshore locations, from Monday to Friday. Any alternative day/s of work may be notified from time to time. You shall be required to work the hours necessary to fulfill the responsibilities of Your role.

8.2 The Company reserves the right to change the above as per the requirements. The Company has the right to vary the number of hours, days and times, which You shall work to meet the needs of the business. In such cases, You shall be provided reasonable notice for the same.

9. Remuneration

9.1 The entitlements of Your total Compensation are subject to all Company policies, procedures and/or guidelines that may be issued from time to time. All perquisites and benefits including reimbursements are subject to applicable statutory and tax provisions which may be applicable including taxation on perquisite value.

Employee Signature: /s/ Sameer Arora

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9.2 Your remuneration package and salary structure has been shared with You as part of the offer letter issued to You.

10. Retirement

You shall retire from the Company's services on reaching the age of 60 (sixty) years or earlier if found medically unfit. The age or date of birth already given by You in Your application form would be treated as binding and final. The actual date of retirement shall be the last date of the calendar month in which You were born.

11. Mediciam, Personal Accident Insurance

You shall be covered by the Company's Mediciam and Personal Accident Insurance Policy as per its rules/ regulations, which may change from time to time.

12. Annual Leave and Public Holidays

12.1 Your annual leave entitlement shall be 33 days per year, starting from January 1 and ending on December 31.. Additional paid holidays are declared each year for public holidays and the Company shall update the list of paid holidays for the calendar year in the internal portal of the Company.

12.2 You shall be eligible for leave as per the Policy announced by SYNTEL from time to time. All leave applications, approvals, rejections, etc., must be in line with the HR Policies as applicable from time to time. The Company reserves the right to cancel any approved leave for reasons of business requirements and You are expected to provide full co-operation and adhere to such requests of the Company. The Company is also entitled to, suo moto, ask You to go on leave for such number of days and on such terms and conditions as intimated to You by the HR Department without assigning any reason to You.

12.3 Any un-authorized leave or excess leave by You shall entitle the Company to terminate Your employment.

12.4 Full details of the policy regarding annual leave and holidays are available on the Company's internal portal.

13. Specialized Training & Knowledge Acquisition

13.1 If You have to undergo any specialized training in the Company or as arranged by the Company, You shall have to undertake a separate Training Agreement to serve the Company for a specific minimum period that the Company deems necessary. During this training period if Your performance is found to be unsatisfactory, SYNTEL reserves the right to terminate You from employment as per its disciplinary procedures.

13.2 On deputation to a client site for knowledge acquisition and subsequent knowledge transfer on a client's application, either for development, enhancement, maintenance or support, You shall be understood to have gathered intellectual property on behalf of the Company, and serve the company for a minimum period of six months from the date of return to India from the Onsite engagement. This clause does not apply in the event that You are transferred, within the Company, to another client engagement where the value of the initial knowledge acquisition has diminished and therefore does not constitute knowledge attrition.

Employee Signature: /s/ Sameer Arora

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14. Confidentiality

- 14.1 “Confidential Information” includes knowledge about the commercial affairs and business transactions of the Company and/or any member of Syntel group of companies, including, but not limited to, information about the customers, clients, employees, suppliers, contracts, pricing structures, financial and marketing details, terms of business, proposed transactions, premises, assets, internal communications, Intellectual Property, technical systems, data, designs, formulae, product lines, projects, operational procedures, research activities, negotiating position, forward planning, technical and product developments, accounts, finances, computer software and general know-how of the Company and/or any member of Syntel group of companies (all to include whether former actual or potential).
- 14.2 In connection with You providing certain products and/ or services to the Company, and/ or on behalf of the Company, You shall have access to the above Confidential Information concerning the Company, any member of Syntel group of companies and the Company’s clients/ vendors. As a condition to You being given access to such information, You agree to treat any information concerning the Company, any member of Syntel group of companies and/ or the Company’s clients or vendors (whether prepared by the Company, its advisors or otherwise) which is furnished to You by or on behalf of the Company, any member of Syntel group of companies and/ or the Company’s clients (herein collectively referred to as the “Confidential Information”) in accordance with the provisions of all policies and to take or abstain from taking certain other actions herein set forth. The Confidential Information shall be solely used for the purpose of and on behalf of the Company and You further agree that disclosure of the same shall be only with prior written permission of the Company.
- 14.3 You acknowledge that the Company, any member of Syntel group of companies/ its clients and vendors are subject to certain privacy and information security laws and regulations, pursuant to which the Company, any member of Syntel group of companies/ its clients/vendors are required to ensure that You appropriately safeguard personal or financial information regarding the Company, any member of Syntel group of companies /its client’s former, current or prospective clients or employees (“Sensitive Data”). You agree that You shall (a) not use any of the Company’s and any member of Syntel group of companies / or its client’s Sensitive Data except to the extent necessary to carry out the obligations for which You are engaged by the Company, any member of Syntel group of companies / its client and for no other purpose, (b) not disclose the Company, any member of Syntel group of companies and/or its client’s Sensitive Data to any third party without the prior written consent and subject to the further requirements of this Section, (c) as applicable, employ administrative, technical and physical safeguards to prevent unauthorized use or disclosure of the Company, any member of Syntel group of companies / its clients Sensitive Data, (d) promptly provide information as the Company, any member of Syntel group of companies / its client may request relating to oversight obligations under applicable laws and regulations, (e) in the event of any actual or apparent theft, unauthorized use or disclosure of any of the Company, any member of Syntel group of companies /its client Sensitive Data, immediately commence all reasonable efforts to investigate and correct the causes and remediate the results thereof, and (f) as soon as practicable following discovery of any event described in clause (e) hereof, provide the Company, any member of Syntel group of companies / its client notice thereof, and such further information and assistance as may be reasonably requested.
- 14.4 You agree to promptly re-deliver to the Company, any member of Syntel group of companies, upon request, all Confidential Information including all Intellectual property rights; whether registered or unregistered, on any tangible media and that You shall not retain any copies, extracts or other reproductions in whole or in part of such material. You further agree that breach of this confidentiality clause could cause irreparable harm to the Company and that the Company shall be entitled to any and all injunctive and equitable relief, as well as monetary damages, including reasonable attorney fees, for such breach.
- 14.5 From time to time, the Company’s customers, any member of Syntel group of companies / clients and/ or other general business requirements of the Company and/or any member of Syntel group of companies may want You to sign special Non- Disclosure Agreements (“NDA”). These NDA’s may be process/ client specific or could represent a new regulatory requirement. It is clearly understood that non signing of NDA shall not be a ground or justification for You to disclose the confidential or sensitive information to any third party without the prior written permission of the Company, any member of Syntel group of companies.

Employee Signature: /s/ Sameer Arora

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- 14.6 You acknowledge and understand that
- 14.6.1 The confidential/sensitive information enumerated above is shared with You and/or You are given access to the same in complete trust reposed in You by the company and any unauthorized dissemination thereof would amount a breach of trust on Your part. Maintaining absolute confidentiality is crucial to the Company whose business depends upon the discretion of its employees.
- 14.6.2 Without prejudice to the above, a breach of this undertaking of confidentiality shall be regarded as a serious disciplinary matter and if committed by You while You are employed by the Company or Your employment with the Company shall result in disciplinary action being taken against You up to and including dismissal and/or legal proceedings (Civil, Criminal or both).
- 14.6.3 This obligation of secrecy shall apply to all business of the Company and any member of Syntel group of companies and shall remain in full force and effect even after You have left the service of, or ceased working with/for the Company and/or any member of Syntel group of companies.
- 14.6.4 The obligation of secrecy shall apply unless You have express written consent from the Company or the relevant member of Syntel group of companies to disclose the Confidential Information or You are required to do so by law.
- 14.6.5 You shall not during the term of Your employment and any time thereafter publish, post, share or release any information including but not limited to Confidential Information; material/information that is inappropriate or harmful to Company and/or any member of Syntel group of companies, its employees or customers; commentary, content or images that are defamatory, proprietary, harassing, libelous to the Company and/or any member of Syntel group of companies or that can create a hostile work environment on social media which is broadly understood to include blogs, wikis, micro blogs, message boards, chat rooms, electronic newsletters, online forums, social networking sites and other sites/services that permit users to share information with others.
- 14.6.6 You agree that the undertakings comprised in this clause are reasonable and necessary to protect the legitimate business interests of the Company and/or any member of Syntel group of companies both during and after the termination of Your employment.

15. Data Protection

- 15.1 The Company may be required to process, transfer and store Your personal and sensitive data in any of the other locations of the Company or any member of Syntel group of companies that may not be Your home location (including amongst others, transfers of Your health information to another office of the Company) for inclusion in our central HR system.
- 15.2 By signing this contract, You acknowledge and agree that we are permitted to collect and hold personal data about You as part of our personnel and other business records and that the Company may use such information for the purpose of conducting background checks, administering Your employment and other purposes directly related to Your employment.
- 15.3 You agree that We may disclose such data to third parties in the event that such disclosure is in Our view required for the proper administration of Your employment and other matters directly related to Your employment. This clause applies to information held, used or disclosed in any medium.
- 15.4 For further information, please refer to the Information Security Policy, which is available on the Company's internal portal.

Employee Signature: /s/ Sameer Arora

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16. Periods of Notice

16.1 You or the Company may terminate Your employment by giving the other party written notice as follows:

16.1.1 At any time during Your probationary period: 1 month;

16.1.2 After completion of Your probationary period: 3 months.

16.1.3 If you have signed any other agreement with the Company or any member of Syntel group of companies that provides for a larger notice period than enumerated in Section 16.1 (a) or (b), then that larger notice period shall apply. (The above is collectively referred to as "Notice Period"). The expression like being in the employment of the Company, during Your employment term etc., includes Notice Period also.

16.2 The Company reserves the right to make a payment of basic pay in lieu of such Notice Period.

16.3 The Company may terminate Your employment summarily with immediate notice in the event of gross misconduct or a serious breach of Your employment obligations.

16.4 We may, at any time during Your Notice Period (whether notice is given by You or by the Company), and in Our absolute discretion alter Your duties.

17. Return of Property

When Your employment ends (or earlier on demand by the Company) You are required to return all Confidential Information, and all Syntel property and equipment in an acceptable condition.

18. Non-Solicitation / Non-Compete / Non-Diversion

18.1 During the term of Your employment and for a period of two (2) years subsequent thereto, You shall not, without the prior written consent of the Company, directly, indirectly, or through any other party, solicit business from or perform services for any direct or indirect customer of the Company or any member of Syntel group of companies or any prospective customer of the Company whom You had any contact with or exposure to, at any time during the term of Your employment. That, You shall not, without written consent of the Company directly, indirectly, or through any other party, solicit, instigate or ask any employee to leave Syntel employment.

18.2 During the term of Your employment and for a period of two (2) years subsequent thereto, You shall not, without the prior written consent of the Company, seek engagement or employment, either full-time or contractually with any organization that is likely to deploy You on project / assignment in Offshore or Onsite client engagement where the Company or any member of Syntel group company is already working for the same client and where You had been engaged in a project with the customer/ client organization for a period exceeding two weeks.

18.3 During the term of Your employment and for a period of two (2) years subsequent thereto, You shall not, without the prior written consent of the Company, directly, indirectly, or through any other party, solicit, offer to, or accept the employment of, persons who are then, or were, during the previous six (6) months, employees of the Company or any member of Syntel group company.

18.4 This two (2) year period shall automatically be extended by any period of time commencing with the Company or any member of Syntel group company's demand of You for compliance with this provision and the ultimate resolution of that demand either by agreement with the Company and You or by court order or arbitration award.

18.5 The restrictions above shall apply whether You act directly or indirectly, and whether on Your own behalf or for any other person, company or organisation.

18.6 You shall not, following the termination of Your employment represent Yourself or hold Yourself out as being in any way connected with the business of the Company and/or any member of Syntel group of companies.

Employee Signature: /s/ Sameer Arora

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19. Receipt of Payments and Benefits from Third Parties

Subject to any written regulations issued by the Company which may be applicable, neither You nor any member of Your family, nor any company or business entity in which You or they have an interest, are entitled to receive or obtain directly or indirectly any payment, discount, rebate, commission or other benefit from third parties in respect of any business transacted (whether or not) by You on behalf of the Company and/or any member of Syntel group of companies and if You, any member of Your family or any company or business entity in which You or they have an interest, directly or indirectly obtain any such payment, discount, rebate, commission or other benefit You shall forthwith account to the Company or the relevant member of Syntel group of companies for the amount received or the value of the benefit so obtained.

20. Conflict of Interest

You undertake and agree to mention that You would conduct Yourself with the highest standards of integrity, honesty and fairness to avoid any conflict between Your personal interests and the interests of the Company. You further state that You (do we need to add do and would not have any direct or indirect interest in a competitor, customer/client or vendor/supplier of the Company or to any member of Syntel group of companies to the extent or nature that it affects, or appears to affect, Your responsibilities to the Company. The interest shall also apply in the manner of seeking or accepting any form of benefit, gift, privilege, financial interest, employment with or become directly or indirectly involved as an independent contractor, consultant or otherwise with any competitor/client/vendor of the Company or any member of Syntel group of companies. You shall not personally take advantage of a business opportunity rightfully belonging to the Company or any member of Syntel group of companies or derive personal profit, gain or advantage (other than rightful compensation from the Company) as a result of any transaction undertaken on behalf of the Company or any member of Syntel group of companies.

21. Policies and Procedures

- 21.1 The Company has adopted a number of employment and business policies and procedures. You must comply with the Company's policies and procedures (as amended, removed or replaced from time to time), including the Code of Conduct.
- 21.2 You shall have access to all of the Company policies and procedures including the Code of Conduct, on the Company's internal portal site. You must familiarise Yourself with them and You agree to be bound by them as applicable from time to time. No separate agreement is required for You to be bound by such policies and procedures from time to time.
- 21.3 We reserve the right to change existing policies and procedures or introduce new ones from time to time. Information about new policies and procedures or changes to existing ones including the Code of Conduct shall be communicated through the Company's Internal portal and/or employee communications.
- 21.4 Disciplinary procedures or any other applicable procedures in the circumstances may be implemented for failure to comply with the Company's policies and procedures up to and including dismissal.
- 21.5 You also declare that You have not been convicted nor pleaded guilty for violating any central, state or local law, regulation or ordinance nor has any criminal charges presently pending before any court of law.
- 21.6 You understand and agree that You shall not involve/make the Company and/or any member of Syntel group of companies, as a party or otherwise, into any disputes/court proceedings/investigations/allegations arising out of or related to any matter which is personal to You. You also agree and undertake to keep the Company and/or any member of Syntel group of companies indemnified at all times should the Company and/or any member of Syntel group of companies suffers or incurs any damages and expenses whatsoever in this regard.

Employee Signature: /s/ Sameer Arora

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21.7 Should You be alleged/convicted in any crime or offence in any country of whatsoever nature, You shall immediately inform Our HR and adhere to all the disciplinary procedures as the circumstances may demand.

22. Software and Intellectual Property Rights

22.1 You are strictly prohibited from using or bringing in or installing or downloading any unauthorized / infringed copies of software or products into the office premises (also includes work place at the Company's / any member of Syntel group of companies / its client's office premises) or on Company (or any member of Syntel group of companies) or client provided computers and equipment. No product or software shall be procured, used or installed from any external sources or copying software from one computer system to another without the prior written approval by the Company's or its client's appropriate authority for Information Security protection and any non-compliance shall be considered a serious breach with punitive penalties and action. You shall also not violate any terms of any of the products or licenses that are provided to You for use by the Company or its Client as part of the job assigned to You from time to time, and protect the Company's and/or any member of Syntel group of companies and its client's (including any third party's) intellectual property rights ("IPR") and adhere to applicable laws/regulations including IPR related rules and regulations of the Company's / member of Syntel group of companies/ its client's.

22.2 Any violation, infringement or breach of the terms of IPR rights of the Company / any member of Syntel group of companies /its clients or infringement of their IPR rights otherwise shall be considered a material breach of Terms of Employment and the Company is entitled to take strict action against You and claim damages, costs and expenses of rectifying such breach including legal proceedings and termination of employment contract. You shall read and understand the Company's / all member of Syntel group of companies / its Client's Information Security Policy/ IPR related rules & regulations and fully adhere to the same during the term of employment and thereafter to the extent any obligations survive termination of employment.

22.3 You agree to inform the Company, full details of all the inventions, discoveries, concepts and ideas (collectively called "Developments"), whether patentable or not, including but not limited to, hardware and apparatus, products, processes and methods, formulae, computer programs and techniques, software as well as any improvements and related knowledge, which You conceive, improve, complete, or have put in to practice (whether alone or jointly with others) while being in the employment of the Company, and which relate to the present or prospective business, work or investigations of the Company and/or any member of Syntel group of companies ; or which result from any work You do, using any equipment, facilities, materials or personnel or time of the Company and/or any member of Syntel group of companies; or which has or have been developed by You or under You'r supervision, or which results from or are suggested by any work, which You do or may do for the Company and/or any member of Syntel group of companies.

22.4 The ownership of all "Developmental" work and documentation created by You shall from the moment of its creation, vest in the Company and/or any member of Syntel group of companies as the exclusive owner. You shall , if so required by the company, execute a separate agreement assigning to the Company and/or any member of Syntel group of companies / its nominees, agents, etc. , Your entire right, title and interest (including all proprietary, moral and fringe rights) in :

22.4.1 All Developments;

22.4.2 All trademarks, copyrights and mask work rights and all intellectual property rights/industrial property rights in the Developments; and

Employee Signature: /s/ Sameer Arora

- 22.4.3 All patent applications filed, patents granted on any development, including those in foreign countries, which You conceive or make (whether alone or with others) while being in the employment of the Company or within two (2) years of the end of Your employment (if conceived as a result of Your employment). In case You are unable to or otherwise do not execute any required agreements to enable the Company/ or any member of Syntel group of companies to further protect its rights, You irrevocably appoint the Company as Your attorney to execute all such agreement and they shall be binding on You as if You had agreements and they shall be binding on You as if You had personally executed them.
- 22.5 You acknowledge existence of the Company's/ any member of Syntel group of companies / its clients present and future products, know how, processes, software products, programs, codes, documentation and flowcharts in any form and agrees to abide by the procedures of the Copyright/ Trademark/ Patents/ Design/ other IPR laws in force in India and foreign countries, which prohibits the reproduction of such protected works, in whole or in part, or in any form or by any other means, without the prior written permission of the Company and/or any member of Syntel group of companies / its clients as the case may be.
- 22.6 You assign to the Company and/or any member of Syntel group of companies Your entire right, title and interest in any invention or improvement that You might make solely or jointly with others, during the course of Your employment with the Company relating to any and all products/ services/ software/ software tools, marketed or manufactured or developed and that You shall perform any acts and execute such documents without expenses to You which, in the judgments of the Company and/or any member of Syntel group of companies or its attorneys may be needful or desirable to secure to the Company and/or any member of Syntel group of companies, patent/ IPR protection and any/ all rights relating to such invention or improvement.
- 22.7 You acknowledge and agree that all of the Company and/or any member of Syntel group of companies / its client's Confidential Information, sensitive data and work product developed as a result of Your engagement and employment by the Company / any member of Syntel group of companies / its client, including, in each case, any derivative works thereof shall remain, the property of the Company and/or any member of Syntel group of companies / its client as applicable. Any work product, materials or deliverables developed as a result of Your engagement by the Company / any member of Syntel group of companies / its client shall be considered "works made for hire," and to the extent that exclusive title and ownership rights may not originally vest in the Company and/or any member of Syntel group of companies / its client, as contemplated hereunder, You shall irrevocably assign, transfer and convey to all rights, title and interest therein. In case You are unable to or otherwise do not execute any required agreements to enable the Company/ or any member of Syntel group of companies to further protect its rights, You irrevocably appoint the Company as Your attorney to execute all such agreement and they shall be binding on You as if You had agreements and they shall be binding on You as if You had personally executed them.

23 Information, Assets and Systems

When You join the Company You may have access to phones, e-mail, the Company's internal portal, internet and other equipment and systems. These form part of Our IT and communication systems and You shall be required to use them in accordance with the policies relating to them. We may implement Our disciplinary procedure if You fail to comply with them and in certain circumstances, this could amount to gross misconduct leading to dismissal. You should refer and adhere to the Code of Conduct and the Company Policy Standards for further information on these policies.

24 Deductions from Remuneration

The Company may deduct from Your remuneration any overpayment made to You, any benefits including leave taken by You beyond entitlement or amounts owed by You to the Company, to the extent permitted by law.

25 Discipline

- 25.1 Details of our disciplinary procedures are available on the Company's internal portal.
These procedures do not form part of Your Employment Agreement.

Employee Signature: /s/ Sameer Arora

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25.2 We reserve the right to place You on leave of absence (“Suspension”) at any time during Your employment, on terms and for periods as we determine appropriate pursuant to applicable laws. This includes (but is not limited to) where we are carrying out investigation and/or disciplinary procedures against You for breach of Terms of Employment or other allied matters.

26 Taxes

You shall be solely responsible for declaring and paying all taxes to the relevant tax authorities due on payments made and benefits provided to You by the Company and/or any member of Syntel group of companies. The Company shall deduct any statutory dues/taxes from amounts paid to You, as per applicable laws.

27 Changes to Your Terms of Employment

27.1 On matters not specifically covered in the Terms of Employment, You shall be governed by the Company’s Policies/ Terms and Conditions/ service rules, practices, etc. which are liable for modifications, additions, total or partial withdrawal, suspension/ revocation, etc. from time to time. The Company’s decision on all such matters shall be final and binding on You.

27.2 In relation to the benefits (not being a statutory benefit) referred to in this Employment Agreement, we reserve the right to withdraw or alter their terms without notice at any time. We shall exercise reasonable discretion if We change the benefits or exclude You from them

27.3 You acknowledge and agree that Your employment with the Company may be transferred to another company within the Syntel group of companies (as may be determined by the Company). You shall execute all documents necessary or desirable to affect such transfer.

27.4 The Company shall, as per its business requirements, depute/assign You to any country outside India and/or any member of Syntel group of companies after providing You with reasonable notice thereof. In the event of You being so deputed/assigned, You shall, subject to Our deputation policy of the respective country, overseas deputation agreement and other related documents signed by You in this regard, be strictly bound by this Employment Agreement.

28 Warranty

You represent and warrant that You are not subject to any agreement, arrangement, contract, understanding, court order or otherwise, which in any way directly or indirectly restricts or prohibits You from fully performing the duties of Your employment, or any of them, in accordance with the terms and conditions of this Employment Agreement.

29 Arbitration

All disputes or differences what so ever arising between the parties hereto or out of or related to this Employment Agreement or the construction or meaning and operation or effect of this Employment Agreement or the breach thereof shall be settled by a single arbitrator appointed by the Company in Pune or Mumbai (as decided by the Company), in accordance with the Arbitration & Conciliation Act, 1996 (and any statutory modification or re-enactment thereof) and the award made in pursuant thereof shall be binding on both the parties hereto. You or the Company may demand arbitration by giving a written notice of seven days to the other party stating the nature of the dispute/ difference.

30 Governing Laws

The interpretation and enforcement of this Employment Agreement shall be governed by and construed in all respects in accordance with the laws of India and the parties submit themselves to the exclusive jurisdiction of the courts in Pune or Mumbai (as decided by the Company).

Employee Signature: /s/ Sameer Arora

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31 Remedies

- 31.1 Notwithstanding Clause 30 above (Arbitration clause), You agree that Your failure or neglect to perform, keep, or observe any term, provision, condition, covenant, warranty, or representation contained in this Employment Agreement, may cause immediate and irreparable harm and that the Company, in addition to all other remedies available to it, shall be entitled to immediate injunctive and equitable relief from a court having jurisdiction to prevent any breach and to secure the enforcement of its rights hereunder without being required to refer the matter to arbitration.
- 31.2 Remedies for damages incurring prior to the Company’s knowledge of breach or until action in breach ends and related in any way to the effects of the breach shall include but not be limited to monetary damage, liquidated damages, attorney’s fees and other compensation related to the action.

32 Entire Agreement

These terms and conditions supersede any previous agreement, whether oral or in writing, between You and the Company or any other member of Syntel group of companies in relation to the matters dealt herein and represent the entire agreement between You and the Company. This Employment Agreement or any part thereof may be modified in writing and all such modifications shall be effective when signed by both the parties hereto.

33 Severability

If any clause in this Employment Agreement/ the Terms of Employment is held invalid, illegal or unenforceable for any reason, that provision shall be severed and the remainder of the provisions of this Employment Agreement will continue in full force and effect as if this Employment Agreement/ the Terms of Employment had been executed without such invalid provision/s.

34 Survival of Obligations

The obligations of the parties under this Employment Agreement that the parties have expressly agreed will survive termination or expiration of this Employment Agreement or which, by their nature, would continue beyond the expiration or termination of this Employment Agreement, will survive such expiration or termination.

35 Waiver

It is hereby agreed that failure of the Company to enforce at any time or for any period of time the terms and conditions contained herein shall not be construed to be waiver of any of the terms and conditions or of the right thereafter to enforce each and every term and condition of this Employment Agreement.

36 Clarifications

For any further clarifications about the above clauses or any interpretation of the above clauses, You shall approach the HR team at the earliest. You are requested to produce all the documents in original as mentioned in the checklist attached, on Your date of joining.

37 Joining Instructions

You need to submit all the desired documents, as enumerated by the recruiter, at the time of joining. However, if for some reason You are unable to submit it on the day of joining, You shall execute and submit to the Company a self-declaration in this regard indicating the timeframe by when these documents shall be submitted by You. The maximum time frame for submission of any such documents by you shall be 4 weeks, unless extension of the timeframe is expressly agreed by the company in writing.

The company may terminate your employment immediately without notice, if you do not furnish any such document within the specified timeframe..

Employee Signature: /s/ Sameer Arora

38 Notices

All notices under this Employment Agreement shall be sent by post and email at the following addresses.

For Syntel Private Limited

Address: Unit 112, SDF IV, Seepz, Andheri (East), Mumbai – 400 096. India

Employee Name and Address

For

Address:

Each party shall notify the other about any change in address at least 15 days prior to the change happening. Notice sent to you at the above address or the current communication address as per company records shall be deemed as sufficient service during and after the term of this Employment Contract.

Employee Signature: /s/ Sameer Arora

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CERTIFICATION PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, Rakesh Khanna, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Syntel, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 03, 2018

/s/ Rakesh Khanna

Rakesh Khanna,
Chief Executive Officer, President and Director
(principal executive officer)

CERTIFICATION PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, Bharat Desai, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Syntel, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 03, 2018

/s/ Bharat Desai

Bharat Desai, Co-Chairman
(principal executive officer)

CERTIFICATION PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, Anil Agrawal, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Syntel, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 03, 2018

/s/ Anil Agrawal

Anil Agrawal,
Chief Financial Officer & Chief Information Security Officer.
(principal financial officer and principal accounting officer)

CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Syntel, Inc. (the "Company") on Form 10-Q for the period ending March 31, 2018 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), we, Bharat Desai, Co-Chairman of the Company, Rakesh Khanna, Chief Executive Officer and President of the Company and Anil Agrawal, Chief Financial Officer & Chief Information Security Officer of the Company, certify, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and result of operations of the Company.

/s/ Bharat Desai

Bharat Desai
Syntel, Inc. Co-Chairman
(principal executive officer)

May 03, 2018

/s/ Rakesh Khanna

Rakesh Khanna
Syntel, Inc. Chief Executive Officer, President and Director
(principal executive officer)

May 03, 2018

/s/ Anil Agrawal

Anil Agrawal
Syntel, Inc. Chief Financial Officer
& Chief Information Security Officer
(principal financial officer and principal accounting officer)

May 03, 2018

